



QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR LOGISTICS SECTOR

What are Occupational Standards(OS)?

- OS describe what individuals need to do, know and understand in order to carry out a particular job role or function
- Sare performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

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Introduction

Qualifications Pack: Vessel Operator Grade 3
(Electives – Near Coastal Vessel Operations/ Tug Vessel Operations
/Passenger Vessel Operations)
(Options – Ship and Yard Planning)

SECTOR: LOGISTICS

SUB-SECTOR: Inland Waterways

OCCUPATION: - Deck Operations, Vessel Operations, Navigation and Planning

REFERENCE ID: LSC/Q4103

ALIGNED TO: Currently N/a for inland waterway vessels

Brief Job Description: The individual is responsible for overall boat operations and ensures safety, security and facilities on the vessel. S/He plans and leads the specialised operations like passenger vessel, tug vessel and NCV operations.





Electives

Elective 1: Near Coastal Vessel Operations

The unit is about planning and conducting near sea operations like supply of goods to offshore locations

Elective 2: Tug Vessel Operations

The unit is about load planning, route mapping, assess operational limitations and operating for tug vessels

Elective 3: Passenger Vessel Operations

The unit is about assessing and facilitating passenger experience in a passenger vessel

Options

Option 1: Ship and Yard Planning

The unit is about supervising cargo handling and storage operations in the port terminal, Inland Container Depot (ICD) or Container Freight Station (CFS)

Personal Attributes: The job holder should have normal or corrected eyesight, be physically fit and should have attention to details, and adaptability. The individual should be pro-active, organised and multitask.





Qualifications Pack Code	LSC/Q4103		
Job Role	Vessel Operator Grade 3		
Credits(NSQF)	TBD	Version number	1.0
Sector	Logistics	Drafted on	30/06/2018
Sub-sector	Inland waterways	Last reviewed on	04/05/2019
Occupation	Deck Operations, Vessel Operations, Navigation and Planning	Next review date	04/05/2022
NSQC Clearance on			
Effective from date			

Job Role	Vessel Operator Grade 3	
Role Description	The individual is responsible for overall boat operations and ensures safety, security and facilities on the vessel.	
NSQF Minimum Educational Qualifications Maximum Educational	5 Diploma / Class XII with relevant experience	
Qualifications	Not Applicable for License Chould be profisiont and closued	
Prerequisite License or Training	Not Applicable for License. Should be proficient and cleared Level 4	
Minimum Job Entry Age Experience	21 years 2 years of work/experience as Vessel Operator Grade 2 and 1.5 years of work/apprentice experience as Vessel Operator Grade 1	
Applicable National Occupational Standards (NOS)	 LSC/N4107 Plan and oversee operations LSC/N4108 Inspect and maintain vessel and equipment LSC/N9701 Business development and stakeholder relations LSC/N9602 Review performance and develop performance improvement plan LSC/N9603 Profit and loss account management and cost accounting LSC/N9904 Maintain integrity and ethics in operations LSC/N4102 Follow and monitor health, safety and security procedures on vessel Electives (Mandatory to select atleast one): Elective 1: Near Coastal Vessel Operations LSC/N4109 Manage near coastal vessel operations 	







	Elective 2: Tug Vessel Operations 2.1 LSC/N4106 Manage tug vessel operations
	Elective 3: Passenger Vessel Operations 3.1 LSC/N3902 Manage passenger vessel operations
	Options (Not mandatory)
	Option 1: Ship and Yard Planning 1.1 LSC/N3511 Perform ship and yard planning
Performance Criteria	As described in the relevant OS units





Keywords /Terms	Description
Core Skills/Generic Skills	Core Skills or Generic Skills are a group of skills that are key to learning and working in today's world. These skills are typically needed in any work environment. In the context of the NOS, these include communication related skills that are applicable to most job roles.
Function	Function is an activity necessary for achieving the key purpose of the sector, occupation, or area of work, which can be carried out by a person or a group of persons. Functions are identified through functional analysis and form the basis of NOS.
Job role	Job role defines a unique set of functions that together form a unique employment opportunity in an organization.
Knowledge and Understanding	Knowledge and understanding are statements which together specify the technical, generic, professional and organizational specific knowledge that an individual needs in order to perform to the required standard.
National Occupational Standards (NOS)	NOS are Occupational Standards which apply uniquely in the Indian context
Occupation	Occupation is a set of job roles, which perform similar/related set of functions in an industry.
Organisational Context	Organisational Context includes the way the organization is structured and how it operates, including the extent of operative knowledge managers have of their relevant areas of responsibility.
Performance Criteria	Performance Criteria are statements that together specify the standard of performance required when carrying out a task.
Qualifications Pack(QP)	Qualifications Pack comprises the set of NOS, together with the educational, training and other criteria required to perform a job role. A Qualifications Pack is assigned a unique qualification pack code.
Electives	Electives are NOS/set of NOS that are identified by the sector as contributive to specialization in a job role. There may be multiple electives within a QP for each specialized job role. Trainees must select at least one elective for the successful completion of a QP with Electives.
Options	Options are NOS/set of NOS that are identified by the sector as additional skills. There may be multiple options within a QP. It is not mandatory to select any of the options to complete a QP with Options.
Unit Code	Unit code is a unique identifier for an Occupational Standard, which is denoted by an 'N'
Unit Title	Unit title gives a clear overall statement about what the incumbent should be able to do.
Qualifications Pack Code	Qualifications Pack Code is a unique reference code that identifies a qualifications pack.
Scope	Scope is the set of statements specifying the range of variables that an individual may have to deal with in carrying out the function which have a



Qualifications Pack for Vessel Operator Grade 3



	critical impact on the quality of performance required.
Sector	Sector is a conglomeration of different business operations having similar businesses and interests. It may also be defined as a distinct subset of the economy whose components share similar characteristics and interests.
Sub-Sector	Sub-sector is derived from a further breakdown based on the characteristics and interests of its components.
Sub-functions	Sub-functions are sub-activities essential to fulfil the achieving the objectives of the function.
Technical Knowledge	Technical Knowledge is the specific knowledge needed to accomplish specific designated responsibilities.





Keywords /Terms	Description
3PL	Third party logistics
ВР	Bollard Pull
CFS	Container Freight Station
ECDIS	Electronics Charts Display and Information System
ERP	Enterprise Resource Planning
ETA	Expected Time of Arrival
GPS	Global Positioning System
ICD	Inland Container Depot
IMDG	International Maritime Dangerous Goods
JIT	Just in Time
MHEs	Material Handling Equipment
MIS	Management information system
NCV	Near Coastal Vessel
NOS	National Occupational Standards
NSQC	National Skills Qualifications Committee
NSQF	National Skills Qualifications Framework
OS	Occupational Standards
OSHA	Occupational Safety and Health Administration
PGA	Participative Government Agencies
PMS	Planned maintenance schedules
PPE	Personal Protective Equipment
QP	Qualifications Pack
RFID	Radio-Frequency Identification
SLA	Service Level Agreements
SOP	Standard Operating Procedures
VHF	Very High Frequency

National Occupational Standards

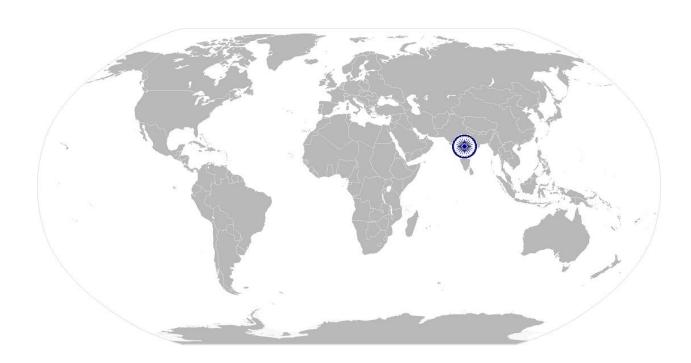




LSC/N4107



National Occupational Standard



Overview

This unit is about planning route and operational strategy



National Occupational Standards



LSC/N4107 Plan and oversee operations

Unit Code	LSC/N4107		
Unit Title (Task)	Plan and oversee operations		
Description	This unit is about planning, operations, coordinating, communicating and overseeing vessel operations		
Scope	This unit/task covers the following:		
	Operational planning and coordination		
	Oversee navigation, cargo operations and other activities		
	Range: Management information system (MIS), navigation aids, Standard Operating		
	Procedures (SOP), computer, projector, worksheets, stationery etc.		
Performance Criteria(P	C) w.r.t. the Scope		
Element	Performance Criteria		
Operational planning and coordination	To be competent, the user/individual on the job must be able to: PC1. assess if the vessel is fit and equipped to perform the specified task PC2. develop vessel's sailing plan based on transport and travel requirements, using the map and navigation aids, factoring in weather and tide forecasts PC3. coordinate with port authorities, clients, shipping agents, etc. to finalize details regarding route, cargo, ETA, dest and continuous update on vessel position and status PC4. check for availability of adequate equipment, ration, stores, spares, life jackets and PPEs factoring in buffer for unforeseen circumstances PC5. order the master/ crew to execute the planned route PC6. work out expected time of arrival (ETA) PC7. communicate and update the port on the progress of the vessel		
Oversee navigation, cargo operations and other activities	To be competent, the user/individual on the job must be able to: PC8. review and approve the task allocation plan prepared by masters for engine, catering, deck and cargo operation PC9. coordinate with shipper, surveyor and port for cargo discharge and loading and provide sign-off PC10. take regular update on engine room operations, cargo security and navigation of vessel during operations PC11. guide and approve major overhauls and course corrections as required PC12. devise emergency strategy, oversee emergency drills, and review inspection reports for emergency equipment PC13. check update on inventory and stock and make arrangement for replenishment		
Knowledge and unders	tanding (K)		
A. Organizational	The individual on the job needs to know:		
context	KA1. organizational procedures and SOPs for tasks at hand, documentation policy		







LSC/N4107 Plan and oversee operations

	and emergency responses, internal communication over network
	KA2. security and safety procedures to be followed
	KA3. reporting structure of the organization for escalation of issues
	KA4. risk and impact of not following defined procedures/work instructions
	KA5. coding system followed to communicate using flags, hand signals and sound
	signals
B. Technical	The individual on the job needs to know and understand:
knowledge	KB1. navigation terms and Mercator chart
	KB2. sea and port watch systems
	KB3. meteorological instruments such as Stevenson screen, Psychrometer,
	Barometer, Barograph, Anemometer, magnetic compass
	KB4. international code of signal and flags
	KB5. hazard identification and avoidance, warnings and safety signs
	KB6. emergency evacuation procedure
	KB7. handling of fuel spillage
	KB8. preparing of overall vessel maintenance plans, planned maintenance
	schedules (PMS), emergency and contingency plans
	KB9. various engine and deck operations
	KB10. use of fire extinguisher
Skills (S)	
A. Core skills/	Reading skills
generic skills	The user/individual on the job needs to know how to read:
generie skins	SA1. written instructions
	SA2. map and navigational charts
	SA3. messages over internal and port communication system
	SA3. messages over internal and port communication system Writing skills
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	SA3. messages over internal and port communication system Writing skills The user/individual on the job needs to know how to write: SA4. instructions and reports
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B. Professional Skills	Writing skills The user/individual on the job needs to know how to write: SA4. instructions and reports SA5. communication via email and letters to stakeholders Oral communication (listening and speaking skills) The user/individual on the job needs to know how to: SA6. communicate in clear and concise manner with the crew, port authorities,
B. Professional Skills	Writing skills The user/individual on the job needs to know how to write: SA4. instructions and reports SA5. communication via email and letters to stakeholders Oral communication (listening and speaking skills) The user/individual on the job needs to know how to: SA6. communicate in clear and concise manner with the crew, port authorities, shippers and other stakeholders
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B. Professional Skills	Writing skills The user/individual on the job needs to know how to write: SA4. instructions and reports SA5. communication via email and letters to stakeholders Oral communication (listening and speaking skills) The user/individual on the job needs to know how to: SA6. communicate in clear and concise manner with the crew, port authorities, shippers and other stakeholders Decision making The user/individual on the job needs to know how to: SB1. identify the most efficient route







LSC/N4107	Plan and oversee operations		
	The user/individual on the job needs to know how to:		
	SB4. plan and estimate the time for each activity		
	SB5. Plan work allocation and maintenance schedules		
	SB6. respond in a timely manner		
	SB7. prioritize and execute tasks based on instructions		
	Customer centricity		
	The user/individual on the job needs to know and understand:		
	SB8. importance of given timelines		
	SB9. urgency of priority requests		
	Problem solving		
	The user/individual on the job needs to know how to:		
	SB10. resolve queries with respect to navigation, cargo, deck and engine operations		
	SB11. authorize overhauling and major maintenance to troubleshoot problems		
	Analytical thinking		
	The user/individual on the job needs to know how to:		
	SB12. analyse trends and identify common route options		
	SB13. analyse trends and anticipate cargo and make prior adjustment and		
	arrangements		
	SB14. analyse performance across teams and dentify skilling needs		
	Critical thinking		
	The user/individual on the job needs to know how to:		
	SB15. identify and inform regarding emergency on vessel and action to be taken		
	SB16. check that the cargo is correctly weighed and discharged to avoid any losses		
	SB17. check for overall security of the vessel and cargo		
	SB18. identify hazardous situation and dangerous goods and ensure adequate		
	precautions are taken		

NOS Version Control

NOS Code	LSC/N4107		
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Inland waterways	Last reviewed on	28/03/2019
Occupation	Vessel Operations (Navigation, vessel planning, route planning)	Next review date	28/03/2022







National Occupational Standard

National Occupational Standards



Overview

This unit is about checking overall maintenance and functioning of the vessel equipment's







Inspect and maintain vessel and equipment

LSC/N4108	Inspect and maintain vesser and equipment
Unit Code	LSC/N4108
Unit Title (Task)	Inspect and maintain vessel and equipment
Description	This unit is about checking overall maintenance and functioning of the vessel equipment
Scope	This unit/task covers the following:
	Inspect engine parts and equipment
	Inspect deck and cargo handling equipment
	Range: Vessel and engine room equipment, checklist, Standard Operating Procedures
	(SOP), computer, projector, stationery, worksheets, etc.
Performance Criter	ia(PC) w.r.t. the Scope
Element	Performance Criteria
Inspect engine part and equipment	To be competent, the user/individual on the job must be able to: PC1. check daily report of engineers and engine crew regarding engine and auxiliary machine operations PC2. conduct an inspection of engine room to check for cleanliness, availability of adequate fuel, functioning of exhausts, working condition PC3. conduct a trial run of engines and auxiliary part to check for troubles, repairs, etc. PC4. order a full maintenance check including greasing, painting and other preventive maintenance based on inspection PC5. oversee external repairs, servicing and overhauling parts and equipment's
Inspect deck and deck equipment	To be competent, the user/individual on the job must be able to: PC6. check daily report of master and deck crew regarding status of deck equipment and deck facility PC7. conduct an inspection of deck to check for cleanliness, missing paint jobs, corrosion, fractures, working condition, presence of emergency equipment, etc. PC8. check the functioning of anchors and steering units PC9. review order maintenance including greasing, painting and carpentry for preventive maintenance of deck and deck equipment based on inspection
Knowledge and und	erstanding (K)
A. Organizational	The individual on the job needs to know and understand:
Context	KA1. organizational procedures
	KA2. documentation and reporting as per organization's mandate
	KA3. security procedures to be followed
	KA4. escalation matrix for reporting identified problems
	KAS. risk and impact of not following defined procedures/work instructions
	KA6. coding system followed to label cargo
D. Taskuissi	KA7. IT system and Enterprise Resource Planning (ERP) system of the organization
B. Technical	The individual on the job needs to know and understand:







Inspect and maintain vessel and equipment

LSC/N4108	Inspect and maintain vessel and equipment	
knowledge	KB1. various parts and components of the ship	
	KB2. different type of vessels and their functions and cargo	
	KB3. different type of cargo and their handling requirement	
	KB4. various types of PPEs and their usage	
	KB5. electrical shock and precautions to be observed to prevent shock	
	KB6. types of power tools and equipment	
	KB7. emergency procedure of dealing with pumps and valves	
	KB8. functions of various kinds of equipment such as hoists, cranes and booms	
	KB9. various signs and signals	
	KB10. functions of capstan and winches	
	KB11. donning and using breathing apparatus	
	KB12. use of electrical equipment	
Skills (S)		
C. Core Skills/	Reading skills	
Generic Skills	The user/individual on the job needs to know how to read:	
	SA1. written instructions	
	SA2. map and navigational charts	
	SA3. Messages over internal and port communication system	
	Writing skills	
	The user/individual on the job needs to know how to write:	
	SA4. Instructions and reports	
	SA5. communication via email and letters to stakeholders	
	Oral communication (listening and speaking skills)	
	The user/individual on the job needs to know how to:	
	SA6. communicate in clear and concise manner with the crew, port authorities,	
	shippers and other stakeholders	
D. Professional	Decision making	
Skills	The user/individual on the job needs to know how to:	
	SB1. decide on maintenance and repair requirement	
	SB2. decide on maintenance task allocation	
	SB3. identify acitivities to be prioritised	
	Plan and organize	
	The user/individual on the job needs to know how to:	
	SB4. plan and estimate the time for each activity	
	SB5. plan work allocation and maintenance schedules	
	SB6. respond in a timely manner	
	SB7. prioritize and execute tasks based on instructions	
	Customer centricity	
	The user/individual on the job needs to know and understand:	
	SB8. importance of given timelines	
	SB9. urgency of priority requests	
	1	







Inspect and maintain vessel and equipment

Problem solving The user/individual on the job needs to know how to: SB10. resolve queries with respect to deck and engine operations SB11. authorize overhauling and major maintenance to troubleshoot problems Analytical thinking The user/individual on the job needs to know how to: SB12. analyse common issues with respect to deck and engine equipment SB13. analyse trends of repairs and maintenance and schedule maintenance SB14. analyse performance across teams and identify skilling needs Critical thinking The user/individual on the job needs to know how to: SB15. identify and inform regarding emergency on vessel and action to be taken SB16. check that the equipment are well maintained and fit for operations SB17. check for overall security of the vessel and cargo	LSC/N4108	Inspect and maintain vessel and equipment
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SB17. check for overall security of the vessel and cargo		SB15. identify and inform regarding emergency on vessel and action to be taken
		SB16. check that the equipment are well maintained and fit for operations
		SB17. check for overall security of the vessel and cargo
SB18. identify hazardous situation in engine or deck and ensure adequate		SB18. identify hazardous situation in engine or deck and ensure adequate
precautions are taken		precautions are taken

NOS Version Control



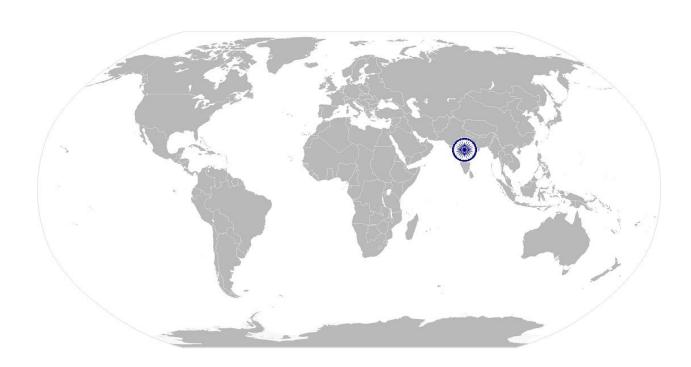
NOS Code		LSC/N4108	
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Inland waterways	Last reviewed on	28/03/2019
Occupation	Vessel Operations	Next review date	28/03/2022







National Occupational Standard



Overview

This unit is about generating new business and maintaining relations with all stakeholders







LSC/N9701 Business development and stakeholder relations

Unit Code	LSC/N9701		
Unit Title (Task)	Business development and stakeholder relations		
Description	This unit is about generating new business and maintaining relation with all stakeholders		
Scope	This unit/task covers the following: Generate new business prospects Maintain customer relations Coordinate with government officials, vendors and contractors Range: Management information system (MIS), Enterprise Resource Planning (ERP), worksheets, computer, projector, stationery etc.		
Performance Criteria(F	PC) w.r.t. the scope		
Element	Performance Criteria		
Generate new business prospects	To be competent, the user/individual on the job must be able to: PC1. obtain a list of existing clients and new prospects from the company's sales database. PC2. prepare sales targets and relationship strategies PC3. prioritize the clients for contacting, based on the previous relationship building calls made to each of them PC4. call clients and prospects to seek meeting PC5. meet client to offer new services and take feedback for current services PC6. identify client's business need and offer customized and bundled solutions PC7. negotiate on costs, close the deal and collect organizational and payment details of the client PC8. take client's feedback before leaving PC9. update information into ERP, inform the relevant departments on sale closure		
Maintain customer	To be competent, the user/ individual must be able to:		
relations	PC10. regularly interact with the client over phone, emails or personal visits PC11. address the query raised by the customers effectively and timely		
	PC12. take appropriate actions on escalations raised by customers		
	PC13. handle customer grievances		
	PC14. quickly respond to the clients for their e-mails, voice-messages, calls, etc.		
	PC15. provide regular information to clients regarding new offerings, discounts,		
	customised solutions, etc.		
Co-ordinate with	To be competent, the user/ individual must be able to: PC16. liaise with customs, other government departments, Participative		
government officials, vendors and	Government Agencies (PGAs), etc. and build professional relations with them		
contractors	PC17. analyse and manage claim requests		
20110.00000	PC18. co-ordinate with marketing agencies for publicity of services of the company		







LSC/N9701 Business development and stakeholder relations

	PC19.	negotiate with carriers, warehouse and transport operators, custom brokers,
		insurance company representatives, vendors, etc. for services, preferential
		rates, service level agreements (SLA), payment period, etc.
	PC20.	co-ordinate with labour contractor and local vendors for sufficient workforce,
		carrier vehicle availability as per work demand
Knowledge and unders	tanding	(K)
B. Organizational	The in	dividual on the job needs to know and understand:
	KA1.	vision, mission and values of the company
context	KA2.	company's reporting structure to support and expedite project acivities
(Knowledge of the	KA3.	company's policy and work instructions on quality standards as well as
company /		documentation policy
organization and	KA4.	importance of the individual's role in the workflow
its proses)	KA5.	company's policy on business ethics and code of conduct
	KA6.	business and performance of the company
	KA7.	knowledge repository and various projects done by the company
	KA8.	occupational health and safety standards, handling of special and dangerous
		goods, etc.
	KA9.	procedures for dealing with loss or damage to goods
	KA10.	value of items handled and implications of damage/loss of the same
	KA11.	risk and impact of not following defined work, safety and security procedures
	KA12.	company policy defined turn aound time (TATs) and output metrics for daily
	12	operations
	KA13.	just in time (JIT) mode of inventory management
	KA14.	coding system followed to label items
	KA15.	the IT system and ERP system of the organization
B. Technical	The us	er/individual on the job needs to know and understand:
knowledge	KB1.	process flow of service operation, value chain and basic supply chain value
		map within the sub sector
	KB2.	state/country taxes and routing
	KB3.	local and global geographical knowledge
	KB4.	use of enterprise resource planning software (ERP)
	KB5.	use of tools for documentation: MS excel and MS Word, etc.
	KB6.	basics of statistical and quantitative analysis tools
	KB7.	use of spreadsheets to tabulate and analyze the data
	KB8.	structure and implications of fees and charges involved in transportation,
		warehousing, etc.
	KB9.	transit rules and regulations
	KB10.	significance of team coordination to achieve revenue and productivity targets
		of the organisation
	KB11.	customer relationship management







Business development and stakeholder relations

	KB12. about contract management and Service Level Agreement (SLA)		
	KB13. factors for evaluation of performance of vendors		
Skills (S)			
A. Core skills/ generic	Reading skills		
skills	The user/ individual on the job needs to know how to read:		
	SA1. company quality policy, work instructions and customer requirement		
	SA2. transit rules and trade policies		
	SA3. regulatory requirement associated with custom clearance		
	SA4. e-mails, invoices, letters, notes, memos, agreement reports, etc.		
	Writing skills		
	The user/ individual on the job needs to know how to:		
	SA5. write e-mails and letters to government officials, customers, vendors, etc.		
	SA6. note information about vendors on factors like quality of service, on-time		
	order completion, cooperation etc		
	Oral communication (listening and speaking skills)		
	The user/ individual on the job needs to know how to:		
	SA7. listen and understand the requirements of the client		
	SA8. communicate with clients, government officials and other external		
	stakeholders by using various communication channels		
	SA9. exchange information with other managers, supervisory and operational staff		
	at all levels		
	SA10. carefully listen to vendor concerns and issues		
C. Professional skills	Decision making		
	The user/ individual on the job needs to know how to:		
	SB1. decide corrective measures to improve customer ratings		
	SB2. decide actions to be taken on escalations raised by the customer		
	SB3. decide appropriate action for poor performance and lack of cooperation by		
	vendor/ third party logistics (3PL)		
	SB4. identify and prioritise on select clients and prospects for generating business		
	Plan and organize		
	The user/ individual on the job needs to know how to:		
	SB5. liaison with customers, government officials, vendors and staff to ensure that		
	smooth functioning of service centre/office		
	SB6. plan and organise review meetings with vendors, contractors		
	SB7. organise projects/ training plans for performance improvement		
	Customer centricity		
	The user/ individual on the job needs to know how to:		
	SB8. take prompt action on queries raised by the customer		
	SB9. address customer requirement and offer customised or bundled solutions		







Business development and stakeholder relations

SB10.	suggest ideas and solutions to increase customer loyalty and satisfaction
Proble	m solving
The use	er/ individual on the job needs to know how to:
SB11.	resolve the queries raised by customers as well as goverment officals
SB12.	address the queries raised by vendors, contractors and other external
	stakeholders
Analyti	ical thinking
The use	er/ individual on the job needs to know and how to:
SB13.	identify the factors that helped improve customer satisfaction
SB14.	identify commonly preferred bundles and customisations
SB15.	analyse reasons for customer dis-satisfaction
SB16.	identify areas that are crucial for performance improvement
Critical	thinking
The use	er/ individual on the job needs to know how to:
SB17.	improve work processes by adopting best practices
SB18.	act upon constructively on any problems as identified
SB19.	handle personality clashes effectively

NOS Version Control



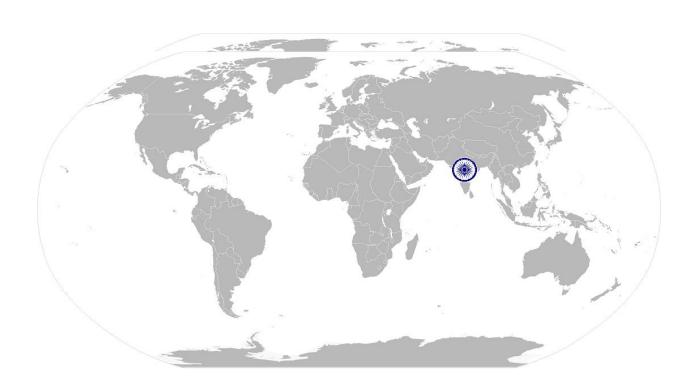
NOS Code		SC/N9701	
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Inland waterways	Last reviewed on	28/03/2019
Occupation	Sales and marketing/ business development	Next review date	28/03/2022







National Occupational Standard



Overview

This unit is about reviewing performance and developing performance improvement plan.







Unit Code	LSC/N9602
Unit Title (Task)	Review performance and develop performance improvement plan
Description	This unit is about reviewing performance and developing performance improvement plan
Scope	This unit/task covers the following: • Analyse activity wise operational performance • Identify reasons for non-performance and areas for improvement • Implement performance improvement action plans • Provide leadership and direction Range: Standard Operating Procedures (SOP), Management information system (MIS), Enterprise Resource Planning (ERP), worksheets, stationery, computer, projector etc.
Performance Criteria(I	· · · · ·
Element Analyse activity wise operational performance	Performance Criteria To be competent, the user/ individual must be able to: PC1. analyse activity related performance metrics PC2. review output reports for escalated cases to identify reasons PC3. review asset utilization rates and revenue per manpower PC4. analyse trend of defaults, delays, etc. along with their reasoning PC5. analyse the trends of various output metrics like average time per case,
	average number delays per week, etc. to measure operational performance
Identify reasons for non-performance and areas of improvement	To be competent, the user/ individual must be able to: PC6. analyse reasons for non-performance with respect to each operation and department PC7. identify process improvement areas and departments PC8. identify training needs and develop training plans PC9. analyse resource utilization trends to arrive at cases of under-utilization and
	poor equipment management PC10. examine staff turnover issues PC11. identify the department and staffs that are underperforming and take necessary actions to improve performance
Implement performance review action plan	To be competent, the user/ individual must be able to: PC12. prioritise performance improvement project implementation PC13. develop strategic action plans to increase overall worker and operational efficiency
	PC14. communicate performance improvement benefits to senior management and take their approval PC15. establish key performance indicators, track regular performance output with respect to set goals and take corrective actions PC16. address all employee performance problems promptly and directly in







	accordance with representatively		
	accordance with personnel policies		
	PC17. take necessary action in case of theft or fiddling with the shipment		
Provide leadership	To be competent, the user/ individual must be able to:		
and direction	PC18. develop, implement, and manage departmental policies, procedures,		
	standards and strategies as required		
	PC19. set objectives and provide support to team members		
	PC20. communicate and emphasise on policies and standards in line with the		
	regulations laid down by various governing Acts		
	PC21. guide and support them to cope with work load		
	PC22. conduct meetings with staff to assess group's overall performance; discuss		
	ideas for improvement and inform staff of new developments		
	PC23. support team members in identifying, developing and implementing new		
	ideas		
	PC24. direct the hiring, training, and performance evaluations of staff		
Knowledge and unders			
Knowledge and unders			
A. Organizational	The user/individual on the job needs to know and understand:		
context	KA1. vision, mission and values of the company		
(Knowledge of the	KA2. company's policy on business ethics and code of conduct		
	KA3. business and performance of the company		
company /	KA4. knowledge repository and various projects done by the company		
organization and	KA5. reporting structure to support and expedite project acivities		
its processes)	KA6. escalation matrix for reporting issues/challenges		
	KA7. company's policy and work instructions on quality standards		
	KA8. company's personnel management and incentives rules		
	KA9. importance of the individual's role in the workflow		
	KA10. company policy defined turn around time (TATs) and output metrics for daily		
	operations		
	KA11. company's approach towards skill up-gradation and technology modernisation		
	KA12. company's training plans and schedules		
B. Technical	The user/individual on the job needs to know and understand:		
Knowledge	KB1. process flow of service operation, value chain and basic supply chain map		
	within the sub sector		
	KB2. state/country taxes and routing		
	KB3. local and global geographical knowledge		
	KB4. use of enterprise resource planning software (ERP)		
	KB5. use of various tools for documentation: MS excel and MS Word, etc.		
	KB6. basics of statistical and quantitative analysis tools		
	KB7. use of spreadsheets to tabulate and analyze the data		
	KB8. structure and implications of fees and charges involved in transportation,		
	warehousing, etc.		
	warehousing, etc.		







	KB9. transit rules and regulations		
	KB10. significance of team coordination to achieve revenue and productivity targets		
	of the organisation		
	KB11. customer relationship management and contract management, and service		
	level agreement (SLA)		
	KB12. factors for evaluation of operational performance and utilization for		
	resources		
	KB13. different metrics of performance evaluation		
	KB14. different solutions to improve performance and utilization		
Skills (S)			
A. Core skills/	Reading skills		
generic skills	The user/ individual on the job needs to know how to read:		
	SA1. company policy and standard work-related documents		
	SA2. emails, letters and instructions		
	SA3. daily reports		
	Writing skills		
	The user/ individual on the job needs to know how to:		
	SA4. prepare reports on delivery performance, demand forecast, franchisee performance etc.		
	SA5. write Minutes of Meeting, mails and memos		
	Oral communication (listening and speaking skills)		
	The user/ individual on the job needs to know how to:		
	SA6. interact with team members to work efficiently		
	SA7. communicate effectively with colleagues and vendors to achieve smooth		
	workflow		
	SA8. communicate quality standards and performance metrics clearly to all the		
	employees		
B. Professional skills	SA9. listen to queries patiently and answer them aptly		
B. Professional skills	Decision making The user/individual on the job needs to know how to:		
	The user/ individual on the job needs to know how to:		
	SB1. decide on corrective measures to improve performance		
	SB2. identify and prioritise modules of improvement plans		
	SB3. prioritise areas for performance improvement		
	SB4. decide on actions to be taken on any issues identified hampering operational efficiency		
	SB5. identify departments providing high performance and departments with low		
	performance		
	SB6. decide on training plans and improvement plans for departments and		
	individuals		







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Plan an	d organize
The use	er/ individual on the job needs to know how to:
SB7.	plan and organise performance review sessions
SB8.	make action plan for performance improvement
SB9.	organise projects/ training plans for performance improvement
SB10.	monitor the activities of the performance improvement plan
SB11.	plan and organise monitoring activities to ensure no breach in terms of
	commitments
SB12.	timely complete analysis on reports and issues identified
Custom	ner centricity
The use	er/ individual on the job needs to know how to:
SB13.	analyse performance with focus on customer requirement and ability to
	improve satisfaction levels with customers
SB14.	sensitise individuals towards customer satisfaction and train them accordingly
	n solving
The use	er/ individual on the job needs to know how to:
SB15.	resolve interpersonal issues among employees
SB16.	resolve performance related bottlenecks with respect to individuals and
	resources
SB17.	guide staff towards appropriate training to improve performance and remove
CD40	bottlenecks
SB18.	assess resource utilization and performance and suggest solutions to remove
A so a lusti	bottlenecks
119	cal thinking
SB19.	er/ individual on the job needs to know and understand how to:
	analyse reports and take necessary action
SB20. SB21.	analyse output and delivery performance to infer bottlenecks
_	assess the performance of resources to see capacity utilization
SB22.	assess performance to see if there is a need for technology up-gradation or
Cuiti and	training
	thinking
	er/ individual on the job needs to know and understand how to:
SB23.	improve work processes by adopting global best practices
SB24.	resolve recurring inter-personal or system related conflicts with colleagues
CDOE	that hinder service
SB25.	act upon constructively on any problems as pointed by seniors
SB26.	review performance with respect to requirement and compare with global
	peers to see prospects for technology and skill up-gradation



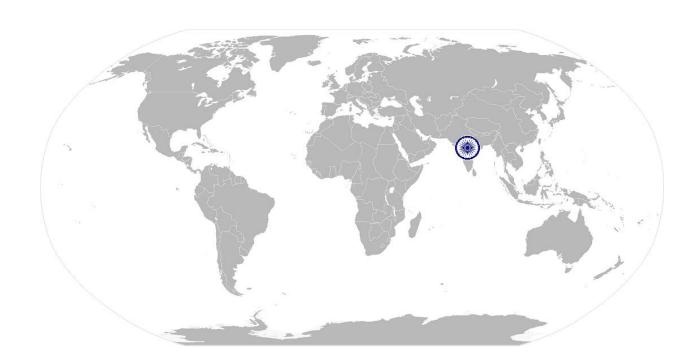




Review performance and develop performance improvement plan

NOS Version Control

NOS Code	LSC/N9602		
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Generic	Last reviewed on	28/03/2019
Occupation	Management	Next review date	28/03/2022

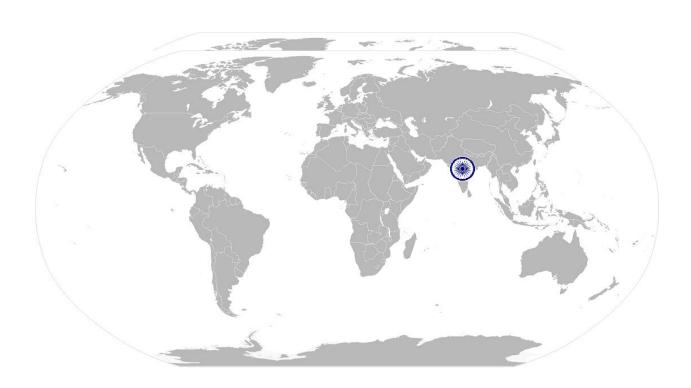








National Occupational Standard



Overview

This unit is about Profit and loss account management and cost accounting







LSC/N9603 Profit and loss account management and cost accounting

Unit Code	LSC/N9603			
Unit Title (Task)	Profit and loss account management and cost accounting			
Description	This unit is about Profit and loss account management and cost accounting			
Scope Revformance Criterial	This unit/task covers the following: Profit and loss account management and review Analysis of activity based costs Range: Management information system (MIS), Enterprise Resource Planning (ERP), spreadsheet program, computer, projector, stationery, worksheets, etc.			
Performance Criteria(F				
Profit and Loss account management and review	To be competent, the user/ individual must be able to: PC1. review department wise budgets and make amendments if required PC2. collate and prepare annual budgets along with sales and profit targets PC3. schedule both capital and operational expenses accordance to the budget PC4. analyse and review the P&L performance for the unit. PC5. analyse profitability and business performance trends department wise PC6. periodically analyse variances in the expenditure with respect to the budget and accordingly take corrective actions PC7. periodically analyse the physical output and performance with respect to the budget and identify places for improvements PC8. undertake adequate risk management so as to meet Key Performance targets PC9. manage and control budgets of different departments on a periodic basis to optimise financial performance			
Analysis of activity based costs	 PC10. periodically review activity and department financial performance identify the activities having high variance with respect to the budgeted costs or the forecasted revenue PC12. analyse the actual cost w.r.t physical output to draw inferences PC13. identify reasons in discussion with department and take remedial and corrective actions where-ever required PC14. work towards rationalizing the cost of the activity wise operations to achieve higher financial goals 			
Knowledge and unders	Knowledge and understanding (K)			
A. Organizational context (Knowledge of the company / organization and	The individual on the job needs to know and understand: KA1. vision, mission and values of the company KA2. company's reporting structure to support and expedite project acivities KA3. company's policy and work instructions on quality standards as well as documentation policy			







Profit and loss account management and cost accounting

KA4. importance of the individual's role in the workflow (KA5. company's policy on business ethics and code of conduct (KA6. business and performance of the company (KA7. knowledge repository and various projects done by the company (KA8. cocupational health and safety standards, handling of special and dangerous goods, etc. (KA9. procedures for dealing with loss or damage to goods (KA10. value of items handled and implications of damage/loss of the same (KA11. risk and impact of not following defined work, safety and security procedures (KA12. company policy defined turn around time (TATs) and output metrics for daily operations (KA13. coding system followed to label items (KA14. It system and enterprise resource planning (ERP) system of the organization (KA15. organizational goal for the year as well as branch/territory targets (KB1. process flow of service operation and understanding of basic supply chain value chain (KB2. state/country taxes and routing (KB2. use of enterprise resource planning software (ERP) and the MIS (KB5. use of stratistical and quantitative analysis tools (KB7. use of spreadsheets to tabulate and analyze the data (KB8. structure and implications of fees and charges involved in transportation, warehousing, processing clearances, etc. (KB9. transit rules and regulations (KB10. working and capacities of different Material Handling Equipment (MHEs) and other equipment used for handling the shipment (KB11. procurement related concepts like Purchase order (PO), Invoices, procedures etc. (KB12. significance of team coordination to achieve revenue and productivity targets of the organisation (KB13. various techniques for performance improvement and cost accounting (KB14. budgeting excercises) Skills (S)			
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generic skills The user/individual on the job needs to know how to read: SA1. company's work instructions, customer requirement and quality policy	Skills (S)		
SA1. company's work instructions, customer requirement and quality policy	A. Core skills/	Reading skills	
	generic skills	The user/individual on the job needs to know how to read:	
SA2. egal policies and regulations		SA1. company's work instructions, customer requirement and quality policy	
		SA2. egal policies and regulations	







Profit and loss account management and cost accounting

	SA3. internal communications memorandums		
	SA4. written instructions, standard operating procedures		
	SA5. SOPs and documents required for all operational activities		
	SA6. inferences drawn from the system reports		
	SA7. financial statements		
	Writing skills		
	The user/individual on the job needs to know how to:		
	SA8. maintain the record of as per company's policy		
	SA9. make the note of instructions to team members		
	SA10. develop operating procedures and update them		
	SA11. write communications, letters, etc.		
	SA12. prepare daily reports, checklists		
	SA13. prepare reports and presentations based on data analytics and ERP reports		
	Oral communication (listening and speaking skills)		
	The user/individual on the job needs to know how to:		
	SA14. communicate with client, external coordinators, internal staff effectively		
	SA15. motivate employees		
	SA16. share experiences and provide guidar to juniors and peers		
B. Professional skills	Decision making		
Di Troressional sians			
	The user/ individual on the job needs to know and understand how to: SB1. assess business performance to identify need for interventions		
	SB1. assess business performance to identify need for interventions SB2. identify areas for improvement and accordingly suggest remedial action		
	SB3. identify areas for hudget modifications and budget cuts		
	SB4. decide on ways to improve performance		
	Plan and organize		
	The user/individual on the job needs to know how to:		
	SB5. plan and organise performance review sessions		
	SB6. make action plan for performance improvement		
	SB7. organise projects/ training plans for performance improvement		
	SB8. monitor the activities of the performance improvement plan		
	Customer centricity		
	The user/ individual on the job needs to know how to:		
	SB9. sensitive employees towards customer requirements		
	SB10. focus on customer satisfaction as a key part of the performance review		
	Problem solving The user/individual on the ich needs to know how to:		
	The user/individual on the job needs to know how to:		
	SB11. identify reasons for variances and resolve them in discussion with team and		
	management		
	SB12. suggest new technologies, capital purchases, operational strategies to		







Profit and loss account management and cost accounting

enhance operational and financial performance		
Analytical thinking		
The user/individual on the job needs to know how to:		
SB13. analyze reasons for variances across departments		
SB14. compare with past trends to see if it is seasonal or cyclical in nature		
SB15. identify areas that are crucial for improvement and accordingly revisit		
budgets		
Critical thinking		
The user/individual on the job needs to know how to:		
SB16. assess the financial performance and make strategic decisions regarding		
budgets, focus areas		
SB17. motivate and ensure output so as to achieve financial goals		

NOS Version Control

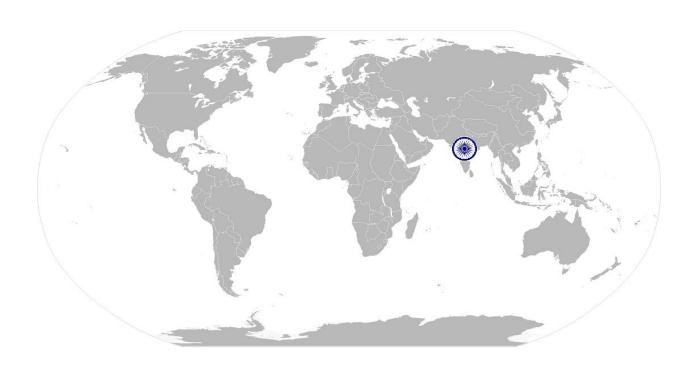
NOS Code	The second second	LSC/N9603	(4.5)
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Generic	Last reviewed on	28/03/2019
Occupation	Management	Next review date	28/03/2022







National Occupational Standard



Overview

This unit is about maintaining integrity, ensuring data security, and professional and ethical practice







LSC/N9904	Maintain and monitor integrity and ethics in operations		
Unit Code	LSC/N9904		
Unit Title (Task)	Maintain and monitor integrity and ethics		
Description	This unit is about maintaining integrity, ensuring data security, and professional and ethical practice		
Scope	This unit/task covers the following: • Maintain integrity and ensure data security		
	Professional and ethical practice		
	Ensure regulatory compliance		
	Range: Standard Operating Procedures (SOP), computer, projector, stationery,		
	worksheets, etc.		
Performance Criteria(PC) w.r.t. the scope		
Element	Performance Criteria		
Maintain integrity	To be competent, the user/individual must be able to:		
ensuring data	PC1. refrain from indulging in corrupt practices		
security	PC2. avoid using company's funds, property or resources for undertaking personal		
	activities		
	PC3. protect customer's information and ensure it is not misused		
	PC4. protect data and information related usiness or commercial decisions		
Practice ethical and	To be competent, the user/ individual must be able to:		
professional behavior	PC5. avoid acceptance of cash or kind from vendors for support or contract negotiations		
	PC6. demonstrate and practice ethics in day-to-day processes and dealings with		
	customers and colleagues		
	PC7. avoid nepotism		
	PC8. consult supervisor or senior management when in situations that may		
	require differentiating between ethical and unethical		
	PC9. report promptly all violations of code of ethics		
	PC10. dress up and conduct in a professional manner		
	PC11. communicate with clients and stakeholders in a soft and polite manner		
	PC12. follow etiquettes in accordance to the place		
Ensure regulatory	To be competent, the user/ individual must be able to:		
compliance	PC13. check for regulatory documentation and compliances for the shop floor as		
	per information from the supervisor		
	PC14. perform activities considering the regulatory requirements		
	PC15. use PPEs in accordance to regulatory requirements		
	PC16. identify the different types of dangerous goods and handling methodologies		
	PC17. follow the SOP for handling of different types of dangerous goods		
	PC18. consult supervisor or senior management when in situations that may		
	require differentiating between ethical and unethical		

PC19. promptly report all regulatory violations







LSC/N9904 Maintain and monitor integrity and ethics in operations

LSC/N9904	Maintain and monitor integrity and etines in operations		
Knowledge and understanding (K)			
A. Organizational	The user/individual on the job needs to know and understand:		
context	KA1. company's policies on use of language		
(Knowledge of the	KA2. company's Human Resources policies KA3. company's code of ethics and business		
company /			
organization and its processes)	KA4. company's whistle blower policy		
its processes)	KA5. company's rules related to sexual harassment		
	KA6. company's reporting structure		
	KA7. company's documentation policy		
B. Technical	The user/individual on the job needs to know and understand:		
knowledge	KB1. principles of code of ethics and business ethics		
	KB2. different regulations and acts that are applicable for the sub-sector and		
	logistics sector as a whole		
	KB3. understand the documentary compliance required for different type of		
	products		
Skills (S)			
A. Core skills/	Reading skills		
generic skills	The individual on the job needs to know how to read:		
	SA1. policy documents and work related doments		
	SA2. emails letters and communications		
	SA3. acts and regulations		
	Writing skills		
	The individual on the job needs to know and understand how to write:		
	SA4. instructions, communications to internal staff		
	SA5. emails and letters		
	SA6. reports		
	Oral communication (listening and speaking skills)		
	The individual on the job needs to know how to:		
	SA7. interact with internal and external stakeholders		
	SA8. communicate with peers and subordinates		
	Decision making		
B. Professional skills	The individual on the job needs to know how to:		
	SB1. take appropriate action in a vulnerable situation		
	SB2. identify breaches and take necessary actions		
	SB3. identify documentary requirement for a specific product or regulation and		
	take necessary action		
	Plan and organize		
	The individual on the job needs to know how to:		
	SB4. plan and organise steps/ actions as per company's guidelines, if any		
	promise or general are per company a gardenica, many		







LSC/N9904	Maintain and monitor integrity and ethics in operations		
	SB5. plan and organise training sessions, sensitization sessions for work force		
	SB6. plan review meetings to monitor compliance with ethics and regulations		
	Customer centricity		
	The individual on the job needs to know how to:		
	SB7. prevent company and customer information leakage		
	Problem Solving		
	The individual on the job needs to know how to:		
	SB8. provide proper advice or guidance to colleagues to deal with sensitive issue		
	SB9. suggest solutions to supervisors and workers when in an ethical dilemma		
	SB10. identify conflict of interests and take necessary actions		
	Analytical thinking		
	The individual on the job needs to know how to:		
	SB11. review reports to identify common trends of defaults		
	SB12. conduct review to analyse the reasons for default		
	Critical thinking		
	The individual on the job needs to know how to:		
	SB13. check that all regulatory compliances are adhered to		
	SB14. check that any unethical behaviour gets captured before a damage or		
	negative impact happens		

NOS Version Control

NOS Code		.SC/N9904	
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Generic	Last reviewed on	28/03/2019
Occupation	Generic	Next review date	28/03/2022







National Occupational Standard



Overview

This unit is about ensuring compliance with health, safety and security procedures at the workplace







LSC/N4102	Follow and monitor health	, safety and securit	y procedures on vessel
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Unit Code	LSC/N4102		
Unit Title (Task)	Follow and monitor health, safety and security procedures on vessel		
Description	This unit is about ensuring compliance with health, safety and security procedures at the workplace.		
Scope	This unit/task covers the following: Survival Techniques First aid Fire prevention and fire fighting Personal safety and social responsibility Security procedures Range: Personal Protective Equipment (PPE), first aid kit, fire safety equipment, Standard Operating Procedures (SOP), worksheets, computer, projector, stationery etc.		

Performance Criteria(PC) w.r.t. the scope

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Element	Performance Criteria		
Survival techniques	To be competent, the user/ individual must be able to:		
	PC1. wear a life jacket and immersion suit		
	PC2. safely jump from a height into the water		
	PC3. swim while wearing lifejacket		
	PC4. right an inverted life raft while wearing life jacket		
	PC5. board a life raft or survival vessel from the vessel or the water while wearing		
	life jacket		
	PC6. keep afloat without life jacket		
	PC7. operate survival craft, life raft and its equipment and communication devices		
First Aid	To be competent, the user/ individual must be able to:		
	PC8. assess the casualty and immediate medical needs and threat to own safety		
	PC9. position casualty and apply resuscitation techniques		
	PC10. apply measures to control bleeding, cover and secure burn injuries using		
	bandages and emergency medical kit		
	PC11. apply measures for basic shock management		
	PC12. assist in rescue and transport of the casualty		
Fire prevention and	To be competent, the user/ individual must be able to:		
fire fighting	PC13. take due precautions like – segregate and store, ensure proximity to		
	firefighting equipment, etc. while storing inflammable materials on-board		
	the vessel		
	PC14. regularly monitor the inflammable material and cargo for fire hazards		
	PC15. organise and maintain the firefighting equipment to make it easily accessible		
	and operable during emergencies		
	PC16. check fire and smoke alarms for functionality		







LSC/N4102	Follow and monitor health, safety and security procedures on vessel
	PC17. keep the emergency response routes and escape routes clear
	PC18. use different protective equipment and high pressure breathing equipment
	PC19. use different type of firefighting equipment to extinguish a fire, when
	required
	PC20. participate in fire and emergency drills
Personal safety and	To be competent, the user/ individual must be able to:
social	PC21. inform and take appropriate action when discovering a potential emergency
responsibilities	PC22. recognize the emergency signal and respond as per the emergency plan
	PC23. follow the designated escape routes
	PC24. follow safe and environmental friendly working practices
	PC25. follow precautions while entering closed areas and hazardous areas on-board
	the vessel
	PC26. maintain effective communications in person and while using vessel
	communication devices and systems
Security procedures	To be competent, the user/ individual must be able to:
	PC27. follow vessel security plan
	PC28. identify security risks and threats, communicate and initiate action as per
	vessel security plan
	PC29. undertake regular vessel inspection with espect to vessel and cargo security
	PC30. check that all cargo containers, holds and hatches are secured
	PC31. check security equipment and system for functionality and maintenance
Knowledge and unde	erstanding (K)
A. Organizational	The individual on the job needs to know:
context	KA1. organizational procedures and SOPs for tasks at hand, documentation policy
(Knowledge of	and emergency responses, internal communication over network
the company /	KA2. security and safety procedures to be followed
organization and its processes)	KA3. reporting structure of the organization for escalation of issues
its processes/	KA4. risk and impact of not following defined procedures/work instructions
	KA5. coding system followed to communicate using flags, hand signals and sound
	signals
B. Technical	The individual on the job needs to know and understand:
knowledge	KB1. various nautical terms related to navigation – hulls, shipside, engine room,
	etc.
	KB2. various parts and components of the ship
	KB3. map reading and identification of location in the globe
	KB4. different type of vessels and their functions and cargo
	KB5. different type of cargo and their handling requirement
	KB6. basics of Occupational Safety and Health Administration (OSHA)
	VD7
	KB7. necessary security procedures and vessel security plan and contingency plan
	KB8. layout of fire-fighting and first aid on the vessel







LSC/N4102 Follow and monitor health,	safety and security procedures on vessel		
KB10. handling procedure for h	KB10. handling procedure for hazardous / fragile cargo		
KB11. security procedures for a	dangerous / hazardous goods – International		
Maritime Dangerous Go	Maritime Dangerous Goods (IMDG) cargo		
KB12. different personal prote	fferent personal protective equipment (PPE), their usage and purpose		
KB13. various survival techniqu			
Skills (S)			
A. Core skills/ Reading skills			
generic skills The user/individual on the job no	eeds to know how to read:		
SA1. procedures and standard	ds related to health, safety and security of vessel and		
cargo			
SA2. vessel security and emer	gency plan		
SA3. emergency equipment la	ayout		
SA4. various documents relati	ed to security and movement of cargo		
Writing skills			
The user/individual on the job no	eeds to know how to:		
	th, safety and security procedures		
Oral communication (listening a			
	The user/individual on the job needs to know and understand how to:		
	SA6. communicate clearly with colleagues regarding safety procedures		
	SA7. share experience and provide guidance to peers Decision making		
skills The user/individual on the job no			
	ity and emergency situations		
	ent to be used in case of fire and threat emergency		
·	SB3. decide the first aid required upon seeing casualty		
Plan and organize			
The user/individual on the job ne	eeds to know how to:		
SB4. plan actions in case of se	ecurity threat or emergency		
SB5. prioritize and execute ta	SB5. prioritize and execute tasks as per contingency plan		
Customer centricity	Customer centricity		
The user/individual on the job no	The user/individual on the job needs to know and understand how to:		
SB6. Follow instructions as pe	SB6. Follow instructions as per vessel contingency plan		
Problem solving	Problem solving		
The user/individual on the job no	The user/individual on the job needs to know and understand how to:		
	eeds to know and understand how to:		
SB7. identify any threats on p	eeds to know and understand how to: ersonal health, safety, security, etc. and take		
SB7. identify any threats on p appropriate actions			
appropriate actions			
appropriate actions	ersonal health, safety, security, etc. and take		







LSC/N4102	Follow and monitor health, safety and security procedures on vessel		
	SB9. analyse situations to assess threats or risks		
	Critical thinking		
	The user/individual on the job needs to know and understand how to:		
	SB10. ensure right safety measures and security protocols are followed at all times		

NOS Version Control

NOS Code	LSC/N4102		
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Gene	Last reviewed on	28/03/2019
Occupation	Vessel Operations	Next review date	28/03/2022

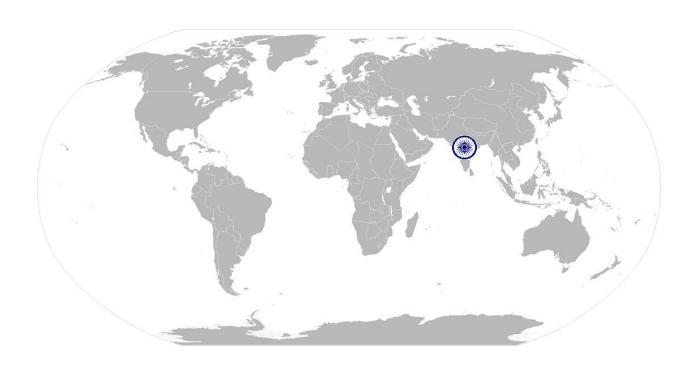








National Occupational Standard



Overview

This unit is about performing near shore operations







LSC/N4109 Manage Near Coastal Vessel (NCV) operations

Unit Code	LSC/N4109
Unit Title (Task)	Manage near coastal vessel (NCV) operations
Description	This unit is about operating coastal vessels
Scope	This unit/task covers the following: Perform vessel handling and navigation Perform cargo handling
	Range: NCV, navigation charts and aids, simulator, worksheets, stationery, computer, projector etc.

Performance Criteria(PC) w.r.t. the Scope

Element	Performance Criteria		
Perform vessel	To be competent, the user/ individual must be able to:		
handling and	PC1. use buoyage system and landmarks to identify navigational routes		
navigation	PC2. calculate distances and vessel positions in mercator chart		
	PC3. use celestial spheres, poles and medians to identify position and direction		
	PC4. navigate the vessel using radars, mercator maps, buoys, landmarks, compass		
	and celestial bodies as reference		
	PC5. use Global Positioning System (GPS) and Electronics Charts Display and		
	Information System (ECDIS) for navigation		
	PC6. coordinate and make course corrections as required based on navigational		
	inputs		
	PC7. use echo sounders for speed measurement and control		
	PC8. read barometers, thermometers, Beaufort scale for wind force, etc. to		
	estimate weather conditions, atmospheric pressure and wind speed for		
	navigation		
	PC9. manoeuvre the vessel through rough seas, shallow waters, making large and		
	immediate turns factoring in stability, centre of gravity, angle of loll, wind		
	speed, waves, currents and weather conditions considering		
Perform cargo	To be competent, the user/ individual must be able to:		
handling	PC10. coordinate loading and unloading of cargo		
	PC11. authorise and inspect cleaning and preparation of hold for dry bulk cargo		
	PC12. use dunnage and spar ceiling to prevent cargo contamination		
	PC13. review blocking, tombing and lashing for securing cargo pallets and barrels		
	PC14. Inspect rigging and lashing for heavy cargo and vehicles		
	PC15. take adequate precautions, segregate and secure dangerous cargo with		
	respect to personal and vessel safety as well as marine pollution		
	PC16. Plug in and maintaining reefer cargo onto the vessel		
	PC17. review cleaning and maintenance of oil tanks, piping arrangement and pumps		
	during voyage		







LSC/N4109 Manage Near Coastal Vessel (NCV) operations

Knowledge and unders	tanding (K)	
A. Organizational	The individual on the job needs to know:	
	KA1. organizational procedures and SOPs for tasks at hand, documentation policy	
context (Knowledge of the	and emergency responses, internal communication over network	
(Knowledge of the company /	KA2. security and safety procedures to be followed	
organization and	KA3. reporting structure of the organization for escalation of issues	
its processes)	KA4. risk and impact of not following defined procedures/work instructions	
	KA5. coding system followed to communicate using flags, hand signals and sound	
	signals	
B. Technical	The individual on the job needs to know and understand:	
knowledge	KB1. different type of coastal vessel and their operations	
	KB2. different type of hull and propulsion techniques	
	KB3. use of different deck equipment for cargo and vessel operations	
	KB4. navigation using celestial bodies, landmarks, radars, Mercator charts, etc.	
	KB5. effect of ocean currents, waves, atmospheric pressure, etc. onto the weather,	
	visibility and vessel stability	
	KB6. different type of cargo and their handling SOPs	
	KB7. emergency plans and contingency SOPs	
	KB8. safety and survival techniques in the sea	
	KB9. different coastal navigational routes and their limitations	
Skills (S)		
A. Core skills/	Reading skills	
generic skills	The user/individual on the job needs to know how to read:	
	SA1. written instructions	
	SA2. maps and routes	
	SA3. SOPs and operating manuals	
	SA4. messages on various communication systems	
	Writing skills	
	The user/individual on the job needs to know how to:	
	SA5. write instructions	
	SA6. write reports and communications	
	Oral communication (listening and speaking skills)	
	ne user/individual on the job needs to know how to:	
	SA7. communicate with officers, port terminals, other vessels and co-workers	
	SA8. collect information from officers	
B. Professional skills	Decision making	
	The user/individual on the job needs to know how to:	
	SB1. decide on the navigation route and speed for vessels SB2. decide on the work allotlment of crew on board	
	SB2. decide on the work allotlment of crew on board Plan and organize	







LSC/N4109	Manage Near Coastal Vessel (NCV) operations		
	The user/individual on the job needs to know how to:		
	SB3. plan and estimate the time for each activity		
	SB4. maintain punctuality and respond in a timely manner		
	SB5. prioritize and execute tasks based on instructions		
	SB6. be a team player and achieve joint goals		
	Customer centricity		
	The user/individual on the job needs to know and understand:		
	SB7. importance of timeliness for operations and circulation of information		
	SB8. urgency of priority requests as per the instructions		
	Problem solving		
	The user/individual on the job needs to know how to:		
	SB9. inform the ranking in-charge regarding adverse observations in engine,		
	navigation route, obstacles, etc.		
	SB10. suggest make shift arrangements, trouble shooting, route alterations, etc.		
	Analytical thinking		
	The user/individual on the job needs to know how to:		
	SB11. analyse the position of a vessel on the mercator and using nvaigational tools		
	and landmarks		
	SB12. analyse the speed and torque requirement for turning operations, vessel		
	stability, etc.		
	SB13. analyse weather conditions for fitness of operation		
	Critical thinking		
	The user/individual on the job needs to know how to:		
	SB14. observe obstacles and dangerous operations by other vessels and take		
	precautions		
	SB15. assess weather and environment for performing on sea voyage		

NOS Version Control

NOS Code	LSC/N4109		
Credits(NSQF)	5	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Sub-Sector	Inland waterways	Last reviewed on	28/03/2019
Occupation	Vessel operations (Navigation, vessel planning)	Next review date	28/03/2022

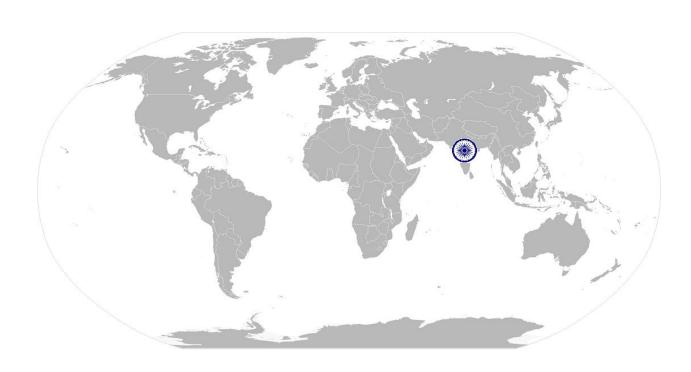
SB16. focus on task at hand and complete it without errors and delays







National Occupational Standard



Overview

This unit is about performing tug vessel operations







LSC/N4106 Manage Tug Vessel operations

LSC/N4106	Manage Tug Vessel operations		
Unit Code	LSC/N4106		
Unit Title (Task)	Perform tug vessel operations		
Description	This unit is about performing tug vessel operations		
Scope	This unit/task covers the following:		
	Prepare for towing operation		
	Towing of vessel		
	Range: Tug vessel and its equipment, navigation aids, simulator, Standard Operating		
	Procedures (SOP), worksheet,		
Performance Criteria(P	C) w.r.t. the Scope		
Element	Performance Criteria		
Prepare for towing	To be competent, the user/individual on the job must be able to: PC1. check the engine and power systems of tug boat for fitness with respect to operations and regulatory compliance PC2. check that the crew is certified for tug operations and have the requisite Personal Protective Equipment (PPEs) PC3. check that the towing gear and equipment - bollard, fairleads, sheaves, wires and ropes, etc. is in good condition and functional PC4. check that the towing equipment and ressel is suitable for towing the vessel prepare tow plan identifying the route to be taken and planned passage including safe time of operation during day and night factoring in obstacles, traffic, weather conditions, adjacent river and coastal berths, tight bends, tug connection to be used, etc.		
operation	 PC6. check for presence of sufficient fuel, water and spares on board PC7. check for navigational information and warnings PC8. identify the Bollard Pull (BP), the width and size of vessel to calculate the displacement and the speed for tug operations PC9. identify the pivot point for towing based on currents, weather, etc. for safe and stable towing of the vessel PC10. estimate the position of tug vessel with respect to the towed vessel factoring in the no. of tugs, pivot point, speed of towing, etc. PC11. estimate the number of tows required and the towing position based on the number of vessel and barges to be towed together 		
Towing the vessel	To be competent, the user/individual on the job must be able to: PC12. check that all emergency equipment and emergency plan is in place PC13. check that all watertight hatches and doors are closed PC14. provide instructions to crew as per the towing plan PC15. check for stability of both vessels prior to commencement of operation PC16. move the tug vessel to the aft or forward point of the vessel to be towed factoring in the speed and suction for securing the tugs PC17. check with crew if the tug is connected and secured		







	reactional Occupational Standards
LSC/N4106	Manage Tug Vessel operations
	PC18. carefully start the tug vessel and apply power to displace water for moving
	the vessel to be towed, taking precautions against the water currents, girting,
	top-sizing, capsizing, etc.
	PC19. make adjustments for obstacles, wind speed and currents, traffic factoring
	the girting, vessel speed, etc.
	PC20. regularly check during operations if the towing arrangement and watertight
	integrity of the tow are satisfactory
	PC21. prepare for and address emergency towing scenarios as per the emergency
	towing SOP in case of loss of tow wire
	PC22. navigate the towed vessel to the destination and slowly brake factoring the
	vessel inertia to prevent capsizing or girting
	PC23. dis-engage the tow from the vessel
Knowledge and unders	standing (K)
A. Organizational	The individual on the job needs to know:
context	KA1. organizational procedures and SOPs for tasks at hand, documentation policy
Context	and emergency responses, internal communication over network
	KA2. security and safety procedures to be followed
	KA3. reporting structure of the organization for escalation of issues
	KA4. risk and impact of not following defined procedures/work instructions
	KA5. coding system followed to communicate using flags, hand signals and sound
	signals
B. Technical	The individual on the job needs to know and understand:
knowledge	KB1. different type of tug boats and their operations
	KB2. different type of tug connections – hawser based, Integrated unit, articulated
	unit, etc. and their benefits
	KB3. use of different tug equipment - bollards, fairleads, sheaves, wires, tow
	connections, etc. and their uses
	KB4. effect of ocean and river currents, weather, suction from towed vessel and
	other environmental factors that can impact towing of vessel
	KB5. responsibility, manning, certification and training of tug vessel and crew
	KB6. use of PPEs, making tow plans and emergency plans and SOP for contingencies
	KB7. mooring operating using tug vessels
	KB8. understanding of vessel safety during tug, girting, pivot points, Bollard pull, position for vessel towing, displacement and speed calculations, etc.
	KB9. coastal and inland navigational routes for tug vessels and their limitations
Skills (S)	
C. Core skills/	Reading skills
generic skills	The user/individual on the job needs to know how to read:
	SA1. written instructions
	SA2. maps and routes

SA3. SOPs and operating manuals







LSC/N4106	Manage Tug Vessel operations
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LSC/N4106	Manage Tug Vessel operations		
	SA4. messages on various communication systems		
	Writing skills		
	The user/individual on the job needs to know how to:		
	SA5. write instructions		
	SA6. write daily reports		
	Oral communication (listening and speaking skills)		
	The user/individual on the job needs to know how to:		
	SA7. communicate with officers, port terminals, other vessels and co-workers		
	SA8. collect information from officers		
D. Professional skills	Decision making		
	The user/individual on the job needs to know how to:		
	SB1. decide on the navigation route and speed for vessels		
	SB2. decide on the work allotlment of crew on board		
	Plan and organize		
	The user/individual on the job needs to know how to:		
	SB3. plan and estimate the time for each activity		
	SB4. maintain punctuality and respond in a timely manner		
	SB5. prioritize and execute tasks based on instructions		
	SB6. be a team player and achieve joint goals		
	Customer centricity		
	The user/individual on the job needs to know and understand:		
	SB7. importance of timeliness for operations and circulation of information		
	SB8. urgency of priority requests as per the instructions		
	Problem solving		
	The user/individual on the job needs to know how to:		
	SB9. inform the ranking in-charge regarding adverse observations in engine,		
	navigation route, obstacles, etc.		
	SB10. suggest make shift arrangements, trouble shooting, route alterations, etc.		
	Analytical thinking		
	The user/individual on the job needs to know how to:		
	SB11. analyse the position of a vessel or obstacle on the map and its estimated		
	route		
	SB12. analyse the speed and torque for a certain tug operation based on vessel size		
	and terrain of river/ ocean bed		
	Critical thinking		
	The user/individual on the job needs to know how to:		
	SB17. observe obstacles and dangerous operations by other vessels and take		
	precautions		
	SB18. assess weather and environment for performing a tug operation		





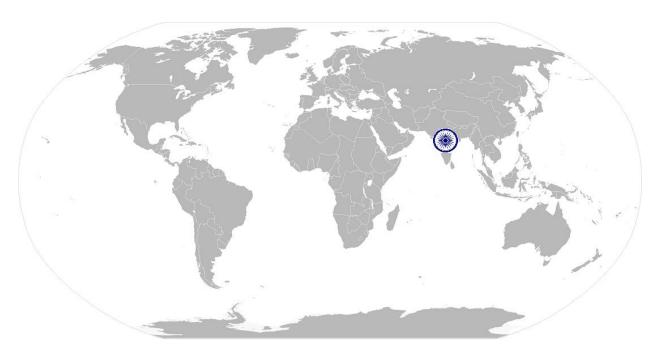


LSC/N4106 Manage Tug Vessel operations

SB19. focus on task at hand and complete it without errors and delays

NOS Version Control

NOS Code	LSC/N4106		
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Inland waterways	Last reviewed on	28/03/2019
Occupation	Vessel Operations	Next review date	28/03/2022



National Occupational Standards

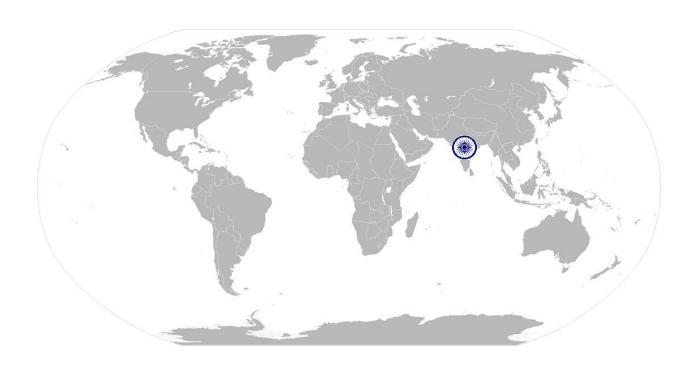






LSC/N3902

National Occupational Standard



Overview

This unit is about managing passenger vessel operations







Manage Passenger Vessel operations

Unit Code	LSC/N3902		
Unit Title	Manage passenger vessel operations		
(Task)			
Description	This unit is about undertaking duties in a passenger ship		
Scope	This unit/task covers the following:		
	Plan and manage catering services		
	Plan and manage facilities and housekeeping services		
	Plan for security and difficult terrains		
	Range: Passenger vessel, Management information system (MIS), budgeting and		
	planning documents, supervision checklists, fire-fighting equipment, life jackets, raft		
	boats, Standard Operating Procedures (SOP), computer, projector, stationery,		
	worksheets, etc.		
Performance Criteria(P	C) w.r.t. the Scope		
Element	Performance Criteria		
	To be competent, the user/individual on the job must be able to:		
	PC1. identify and stock catering staff based on estimated number of guests		
	PC2. tie up with onshore units for supply of prepared and raw food and other		
	related items		
	PC3. check and train the catering staff for hapitality services		
Plan and manage	PC4. inspect and ensure that kitchen is neat and clean and free from insects and		
catering services	rodents		
	PC5. check that all food items are properly secured and stored in a hygienic manner		
	PC6. check that necessary fire prevention systems and emergency controls and		
	precautions are taken		
	PC7. check if additional customized services can be provided to enhance experience		
	PC8. develop restaurant and sitting areas with ambient lighting, music, facilities, etc.		
	To be competent, the user/individual on the job must be able to:		
	PC9. plan for housekeeping requirement and check on facilities available in the		
Plan and manage	vessel		
facilities and	PC10. create tie-ups for repair and maintenance of various facilities like public		
housekeeping	seating, gym, entertainment room, games, etc.		
services	PC11. check the records of housekeeping and cleaning services for complaints and		
	daily performance		
	PC12. collect feedback from passengers on their experience		
	To be competent, the user/individual on the job must be able to:		
	PC13. instruct and train the crew for thorough check of documents and baggage prior		
	to boarding		
Plan for security and	PC14. maintain vigil during stops at jetties, boarding and dis-embarking points with		
difficult terrains	respect to passengers onboarding and going off the vessel		
	PC15. maintain vigil with regards to hazardous and dangerous operations ongoing in		
	nearby vessels and take precautions accordingly		







LSC/N3902	Manage Passenger Vessel operations
	PC16. check for lifeguards and fall protection along the vessel
	PC17. check that adequate number of life jackets and raft boats are present always
	PC18. check that passenger vehicles and cargo are securely stowed and discharged
	from the vessel
Knowledge and unders	tanding (K)
A. Organizational	The individual on the job needs to know:
context	KA1. organizational procedures and SOPs for tasks at hand, documentation policy
	and emergency responses, internal communication over network
	KA2. security and safety procedures to be followed
	KA3. reporting structure of the organization for escalation of issues
	KA4. risk and impact of not following defined procedures/work instructions
	KA5. coding system followed to communicate using flags, hand signals and sound
	signals
B. Technical	The individual on the job needs to know and understand:
knowledge	KB1. different type of passenger and cruise vessels and their operations
	KB2. different screening and documentation for passengers and their baggage
	KB3. catering requirement and facilities that can be made available on the vessel
	KB4. use of different life saving equipment and raft boats
	KB5. responsibility of safety and security of oard passengers
	KB6. emergency plan and escape routes for passengers
	KB7. coastal and inland river routes and navigational aids
	KB8. various security risks associated with dangerous operations, passing vessels,
	unfamiliar areas, terrorism and vessel pirates, etc.
	KB9. Housekeeping and catering needs aboard the vessel
	KB10. Inventory and record keeping for stores
Skills (S)	RB20. Inventory and record keeping for stores
A. Core Skills/	Reading skills
Generic Skills	The user/individual on the job needs to know how to read:
	SA1. written instructions
	SA2. maps and routes
	SA3. SOPs and operating manuals
	SA4. messages on various communication systems
	Writing skills
	The user/individual on the job needs to know how to:
	SA5. write instructions
	SA6. write daily reports
	Oral communication (listening and speaking skills)
	The user/individual on the job needs to know how to:
	SA7. communicate with officers, port terminals, other vessels, passengers and co-
	workers







Manage Passenger Vessel operations

	SA8. collect information from officers		
B. Professional Skills	Decision making		
	The user/individual on the job needs to know how to:		
	SB1. decide on the navigation route and speed for vessels		
	SB2. decide on the work allotlment of crew on board		
	SB3. decide on changes in catering and housekeeping or emtertainment faciltiies if required		
	SB4. decide on replenishment of stores and places to dis-embark and anchor vessels		
	Plan and organize		
	The user/individual on the job needs to know how to:		
	SB5. plan and estimate the time for each activity		
	SB6. maintain punctuality and respond in a timely manner		
	SB7. prioritize and execute tasks based on instructions		
	SB8. be a team player and achieve joint goals		
	Customer centricity		
	The user/individual on the job needs to know and understand:		
	SB9. importance of timeliness for operations and circulation of information		
	SB10. urgency of priority requests as per the instructions		
	Problem solving		
	The user/individual on the job needs to know how to:		
	SB11. inform the ranking in-charge regarding adverse observations in engine,		
	navigation route, obstacles, etc.		
	SB12. suggest make shift arrangements, trouble shooting, route alterations, etc.		
	SB13. suggest changes in scheduled stops to cater to immediate supply		
	requirements		
	Analytical thinking		
	The user/individual on the job needs to know how to:		
	SB14. analyse the position of a vessel or obstacle on the map and its estimated		
	route		
	SB15. analyse the facilities provided and possible improvement		
	Critical thinking		
	The user/individual on the job needs to know how to:		
	SB16. observe dangerous operations by other vessels and take precautions		
	SB17. assess weather and environment for passenger vessel voyage		
	SB18. focus on task at hand and complete it without errors and delays		



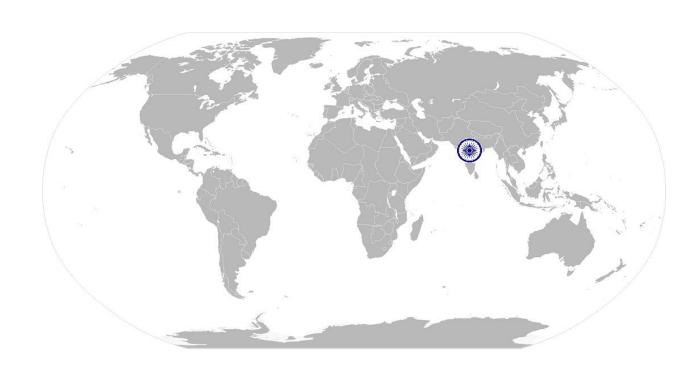




Manage Passenger Vessel operations

NOS Version Control

NOS Code	LSC/N3902		
Credits(NSQF)	TBD	Version number	1.0
Industry	Logistics	Drafted on	30/06/2018
Industry Sub-sector	Inland Waterways	Last reviewed on	28/03/2019
Occupation	Passenger services	Next review date	28/03/2022

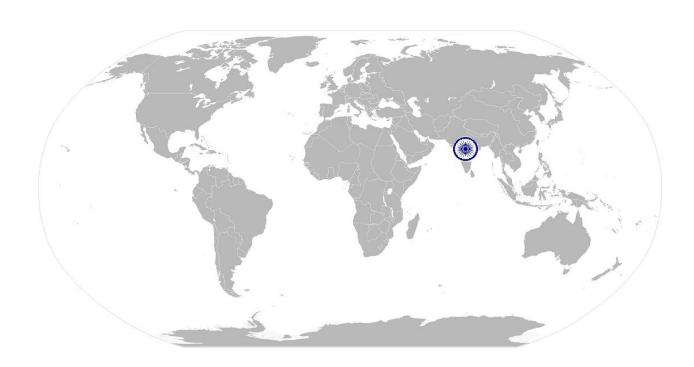








National Occupational Standard



Overview

This unit is about planning the container and cargo storage in the yard and overseeing movement operations







Perform ship and yard planning

Unit Code	LSC/N3511
Unit Title (Task)	Perform ship and yard planning
Description	This unit is about about container tracking and developing vessel berthing plans
Scope	 This unit/task covers the following: Plan yard to receive cargo Inspect yard to check for space utilization, segregation of cargo, cleanliness, necessary precautions Range: Stationery, Standard Operating Procedures (SOP), Radio-Frequency Identification (RFID) scanner, bar code scanner, markers, Personal Protective Equipment (PPEs), Enterprise Resource Planning (ERP), computer, display board, printer, Material Handling Equipment (MHEs), etc
Performance Criteria	(PC) w.r.t. the Scope
Element	Performance Criteria
Plan yard to receive cargo	To be competent, the user/ individual must be able to: PC1. obtain information regarding the vessel details - docking schedule and berth, bays and containers to be unloaded and loaded PC2. obtain information regarding movement of containers / cargo from port terminals to Container Freight Stations (CFS)/ Inland Container Depots (ICD) or client PC3. check yard's capacity utilization and open bays and locations PC4. assess the quantity of cargo to be moved and plan storage space for cargo PC5. allocate resources for cargo movement PC6. communicate the task at hand to cargo equipment handlers, manual cargo handlers and lifting and vessel supervisors PC7. discuss the plan for cargo movement with the operators to finalise the container/ cargo movement plan PC8. review that all equipment and workforce is ready for operations at the time of vessel docking / transport arrival PC9. review that the necessary precautions and PPEs have been taken PC10. deploy resources for loading/ unloading as per cargo stowage plan
Inspect yard to check	PC11. coordinate with cargo surveyor for safe and secured loading/ unloading To be competent, the user/ individual must be able to:
for space utilization,	PC12. conduct periodic inspections of the yard
segregation of cargo, cleanliness, necessary precautions	PC13. check for cleanliness, adequate use of PPEs, regulations and norms for workforce are clearly followed PC14. check that cargo bays are clearly marked and segregated, containers and cargo are stored as per prescribed norms
	PC15. check that equipment are parked are right positions







Perform ship and yard planning

	PC16. check that all necessary precautions for storage of hazardous cargo is in place		
	including emergency services PC17 prepare inspection report highlighting any anomaly or changes, as required		
Maria Indonesia Indonesia	PC17. prepare inspection report highlighting any anomaly or changes, as required		
Knowledge and unders			
B. Organizational context (Knowledge of the company / organization and its processes)	 The individual on the job needs to know and understand: KA1. organizational procedures and SOPs for tasks at hand, documentation policy and emergency responses KA2. security and safety procedures to be followed KA3. reporting structure of the organization and the supplier for escalation of issues KA4. risk and impact of not following defined procedures/work instructions KA5. coding system followed for different type of cargo and their distress codes 		
B. Technical knowledge	The individual on the job needs to know and understand: KB1. basics of operations in a port terminal, ICD and CFS KB2. use of various cargo handling equipment KB3. use of rope, flags and other manual equipment KB4. vessel layout and loading and unloading activities KB5. procedures of tank cleaning, cargo movement KB6. requirements regarding handling of cargo KB7. different type of vessels and cargo and container sizes KB8. different type of cranes and MHEs — their capacities, constraints and usage KB9. handling of hazardous and non-hazardous cargo KB10. marking of material and people movement areas KB11. stuffing and de-stuffing norms with respect to different cargo KB12. special characteristics and handling requirements of shipments, if any		
Skills (S)			
C. Core skills/ generic skills	Reading skills The user/individual on the job needs to know how to read: SA1. written instructions SA2. shiping manifest, Bill of lading shipping bills and related documents SA3. ERP and computer generated reports SA4. cargo stowage plans and vessel plans SA5. SOPs and safety regulation manuals Writing skills The user/individual on the job needs to know how to write: SA6. work-orders and instructions SA7. checklist of activities, delays, undelivered items, contacts, etc SA8. daily reports		
	SA8. daily reports Oral communication (listening and speaking skills)		







Perform ship and yard planning

	The user/individual on the job needs to know how to:		
	SA9. communicate with customers, fireght operators, transporters, shipping		
	companies, other supervisors and port authorities		
	SA10. communicate with cargo equipment operators and ground staff over Very High		
	Frequency (VHF) radio		
	SA11. guide cargo handlers for smooth operations		
D. Professional skills	Decision making		
	The user/individual on the job needs to know how to:		
	SB1. decide on required workforce and equipment for performing a particular task		
	SB2. assess the environmental condition and type of cargo to assess if it is safe for		
	operations		
	SB3. resolve a problem quickly internally		
	SB4. prioritise shipments		
	SB5. decide on deployment of alternate resources when required		
	Plan and organize		
	The user/individual on the job needs to know how to:		
	SB6. plan and estimate the co-ordination required for resolving a querry.		
	SB7. maintain punctuality		
	SB8. respond to the client in a timely manner		
	SB9. prioritize and execute tasks based on client requirements		
	SB10. make work plans and resource allocation plans		
	SB11. make checks on execution of work plans		
	SB12. be a team player and achieve joint goals		
	Customer centricity		
	The user/individual on the job needs to know how to:		
	SB13. adhere to the customer timelines		
	SB14. address the urgency regarding shipments and activities		
	Problem solving		
	The user/individual on the job needs to know how to:		
	SB15. make adjustment to working requirements for difficult weathers and		
	hazardous goods		
	SB16. identify trends/common causes for delays, damages, etc.		
	SB17. co-ordinate and handle major issues with different departments		
	SB18. identify bottlenecks and operational problems and suggest remedial action		
	Analytical thinking		
	The user/individual on the job needs to know how to:		
	SB19. assess the resource requirement for a particular task at hand		
	SB20. assess and prepare for backup resources in case of delays		
	SB21. plan for cargo movement so that the resources and stroage space is optimally		
	utilised		







Perform ship and yard planning

C	Critical thinking				
TI	The user/individual on the job needs to know and understand how to:				
9	SB22. resolve issues in a qucik and cost effective manner				
9	SB23. develop work plans factoring in external factors				
9	B24. check that all security measures and safety protocals are followed at all times				

NOS Version Control

NOS Code	LSC/N3511				
Credits(NSQF)	TBD	Version number	1.0		
Industry	Logistics	Drafted on	30/06/2018		
Industry Sub-sector	Port terminals, CFS and ICDs	Last reviewed on	28/03/2019		
Occupation	Port Operation & Management	Next review date	28/03/2022		





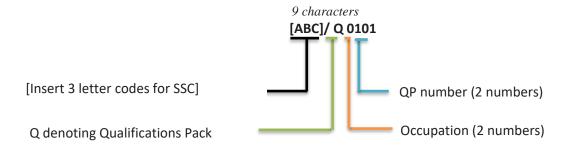




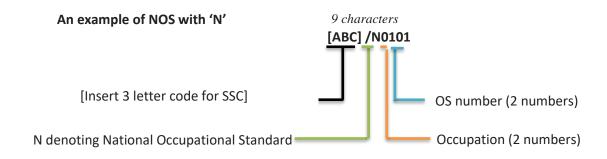
<u>Annexure</u>

Nomenclature for QP and NOS

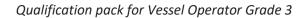
Qualifications Pack



Occupational Standard









The following acronyms/codes have been used in the nomenclature above:

Sub-sector	Range of Occupation numbers
Warehousing	1 to 9
Land Transportation	10 to 14
EXIM/ Freight	
Forwarding/ Customs	21 to 23
Clearance	
Courier/Express	15 to 20
E-Commerce	24 to 30
Supply Chain	31 to 34
Port Terminals, ICD and CFS	35 to 41
Inland Waterways	42 to 46
Liquid Logistics	47 to 49
Air Cargo Operations	61 to 62
Rail Logistics	50 to 55
Cold Chain Logistics	86 to 94
Generic Occupations	95 to 99

Sequence	Description	Example
Three letters	Industry name	LSC
Slash	/	/
Next letter	Whether Q P or N OS	Q/N
Next two numbers	Occupation code	01
Next two numbers	OS number	01





CRITERIA FOR ASSESSMENT OF TRAINEES

Job Role Vessel Operator Grade 3

Qualification Pack LSC/Q4103

Sector Skill Council Logistics

Guidelines for Assessment

- 1. Criteria for assessment for each Qualification Pack will be created by the Sector Skill Council. Each Performance Criteria (PC) will be assigned marks proportional to its importance in NOS. SSC will also lay down proportion of marks for Theory and Skills Practical for each PC
- 2. The assessment for the theory part will be based on knowledge bank of questions created by the SSC
- 3. Individual assessment agencies will create unique question papers for theory part for each candidate at each examination/training center (as per assessment criteria below)
- 4. Individual assessment agencies will create unique evaluations for skill practical for every student at each examination/training center based on this criterion
- 5. To pass the Qualification Pack, every trainee should score a minimum of 70% in every NOS
- 6. In case of unsuccessful completion, the trainee may seek re-assessment on the Qualification Pack

	Compulsory NOS						
Total Marks: 7	700			Marks	Allocation		
Assessment Outcomes	Assessment Criteria for Outcomes	Total Marks	Out of	Theory	Skills Practical		
	PC1. assess if the vessel is fit and equipped to perform the specified task		10	3	7		
	PC2. develop vessel's sailing plan based on transport and travel requirements, using the map and navigation aids, factoring in weather and tide forecasts		10	3	7		
LSC/N4107 Plan and oversee	PC3. coordinate with port authorities, clients, shipping agents, etc. to finalize details regarding route, cargo, ETA, costs and continuous update on vessel position and status	100	10	3	7		
operations	PC4. check for availability of adequate equipment, ration, stores, spares, life jackets and PPEs factoring in buffer for unforeseen circumstances		10	3	7		
	PC5. order the master/ crew to execute the planned route		8	2	6		
	PC6. work out expected time of arrival (ETA)		6	2	4		
	PC7. communicate and update the		6	2	4		





	port on the progress of the vessel	0.00			
	PC8. review and approve the task				
	allocation plan prepared by masters for		_	_	_
	engine, catering, deck and cargo		8	2	6
	operation				
	PC9. coordinate with shipper,				
	surveyor and port for cargo discharge and		6	2	4
	loading and provide sign-off				
	PC10. take regular update on engine			_	
	room operations, cargo security and navigation of vessel during operations		8	2	6
	PC11. guide and approve major				
	overhauls and course corrections as		6	2	4
	required			_	
	PC12. devise emergency strategy,				
	oversee emergency drills, and review		6	2	4
	inspection reports for emergency		0	2	4
	equipment				
	PC13. check update on inventory and				
	stock and make arrangement for replenishment		6	2	4
	replenishment		100	30	70
	PC1. check daily report of engineers		100	30	70
	and engine crew regarding engine and		12	4	8
	auxiliary machine operations				
	PC2. conduct an inspection of				
	engine room to check for cleanliness,		12	4	8
	availability of adequate fuel, functioning		12	-	
	of exhausts, working condition				
	PC3. conduct a trial run of engines		4.2	4	
	and auxiliary part to check for troubles, repairs, etc.		12	4	8
LSC/N4108	PC4. order a full maintenance check				
Inspect and	including greasing, painting and other				
maintain	preventive maintenance based on	100	11	3	8
vessel and	inspection				
equipment	PC5. oversee external repairs,				
	servicing and overhauling parts and		11	3	8
	equipments				
	PC6. check daily report of master and deck crew regarding status of deck		11	3	8
	equipment and deck facility		**		O
	PC7. conduct an inspection of deck				
	to check for cleanliness, missing paint				
	jobs, corrosion, fractures, working		11	3	8
	condition, presence of emergency				
	equipment, etc.				





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	PC8. check the functioning of anchors and steering units		11	3	8
	PC9. review order maintenance including greasing, painting and carpentry for preventive maintenance of deck and deck equipment based on inspection		9	3	6
			100	30	70
	PC1. obtain a list of existing clients and new prospects from the company's sales database.		7	2	5
	PC2. prepare sales targets and relationship strategies		7	2	5
	PC3. prioritize the clients for contacting, based on the previous relationship building calls made to each of them		7	2	5
	PC4. call clients and prospects to seek meeting		5	1	4
	PC5. meet client to offer new services and take feedback for current services		5	1	4
	PC6. identify client's business need and offer customized and bundled solutions		5	2	3
LSC/N9701 Business development	PC7. negotiate on costs, close the deal and collect organizational and payment details of the client	100	5	2	3
and stakeholder	PC8. take client's feedback before leaving		5	1	4
relations	PC9. update information into ERP, inform the relevant departments on sale closure		5	2	3
	PC10. regularly interact with the client over phone, emails or personal visits		5	2	3
	PC11. address the query raised by the customers effectively and timely		5	2	3
	PC12. take appropriate actions on escalations raised by customers		5	2	3
	PC13. handle customer grievances		5	2	3
	PC14. quickly respond to the clients for their e-mails, voice-messages, calls, etc.		5	1	4
	PC15. provide regular information to clients regarding new offerings, discounts, customised solutions, etc.		5	1	4





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	PC16. liaise with customs, other Govt. departments, PGAs, etc. and build		5	1	4
	professional relations with them			_	
	PC17. analyse and manage claim				
	requests		5	1	4
	PC18. co-ordinate with marketing				
	agencies for publicity of services of the		3	1	2
	company				
	PC19. negotiate with carriers,				
	warehouse and transport operators,				
	custom brokers, insurance company		2	1	2
	representatives, vendors, etc. for services,		3	1	2
	preferential rates, service level				
	agreements (SLA), payment period, etc.				
	PC20. co-ordinate with labour				
	contractor and local vendors for sufficient		3	1	2
	workforce, carrier vehicle availability as		3	1	
	per work demand				
			100	30	70
	PC1. analyse activity related		5	2	3
	performance metrics			2	3
	PC2. review output reports for		5	2	3
	escalated cases to identify reasons		,		J
	PC3. review asset utilization rates		5	2	3
	and revenue per manpower		3		<u> </u>
	PC4. analyse trend of defaults,		5	1	4
	delays, etc. along with their reasoning			-	•
	PC5. analyse the trends of various				
	output metrics like average time per case,		5	1	4
LSC/N9602	average number delays per week, etc. to			_	·
Review	measure operational performance				
performance	PC6. analyse reasons for non-		_		
and develop	performance with respect to each	100	4	1	3
performance	operation and department				
improvemen	PC7. identify process improvement		5	2	3
t plan	areas and departments				
	PC8. identify training needs and develop training plans		5	2	3
	PC9. analyse resource utilization				
	trends to arrive at cases of under-				
	utilization and poor equipment		3	1	2
	management				
	PC10. examine staff turnover issues		4	1	3
	PC11. identify the department and		•	-	
	staffs that are underperforming and take		_		_
	necessary actions to improve		4	1	3
	performance				





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	PC12. prioritise performance		4	1	3
	improvement project implementation				
	PC13. develop strategic action plans				
	to increase overall worker and operational		4	1	3
	efficiency				
	PC14. communicate performance				
	improvement benefits to senior		4	1	3
	management and take their approval				
	PC15. establish key performance				
	indicators, track regular performance		4	4	2
	output with respect to set goals and take		4	1	3
	corrective actions				
	PC16. address all employee				
	performance problems promptly and				
	directly in accordance with personnel		4	1	3
	policies				
	PC17. take necessary action in case of				
	theft or fiddling with the shipment		4	1	3
	PC18. develop, implement, and				
	manage departmental policies,				
	procedures, standards and strategies as		4	1	3
	required				
	PC19. set objectives and provide		4	1	3
	support to team members				
	PC20. communicate and emphasise				
	on policies and standards in line with the		4	1	3
	regulations laid down by various		-		
	governing Acts				
	PC21. guide and support them to		3	1	2
	cope with work load		,		
	PC22. conduct meetings with staff to				
	assess group's overall performance;		4	1	3
	discuss ideas for improvement and inform		4		3
	staff of new developments				
	PC23. support team members in				
	identifying, developing and implementing		3	1	2
	new ideas				
	PC24. direct the hiring, training, and		_	_	_
	performance evaluations of staff		4	2	2
			100	30	70
	PC1. review department wise		-		
LSC/N9603	budgets and make amendments if		8	3	5
Profit and	required				
loss account	PC2. collate and prepare annual				
management	budgets along with sales and profit	100	8	3	5
and cost	targets				
accounting					
accounting	•		7	2	5
	operational expenses accordance to the			1	





	budget Qualification pack for vesser ope	Tator Grad			
	PC4. analyse and review the P&L performance for the unit		7	2	5
	PC5. analyse profitability and business performance trends department wise		7	2	5
	PC6. periodically analyse variances in the expenditure with respect to the budget and accordingly take corrective actions		7	2	5
	PC7. periodically analyse the physical output and performance with respect to the budget and identify places for improvements		7	2	5
	PC8. undertake adequate risk management so as to meet Key Performance targets		7	2	5
	PC9. manage and control budgets of different departments on a periodic basis to optimise financial performance		7	2	5
	PC10 periodically review activity and department financial performance		7	2	5
	PC11. identify the activities having high variance with respect to the budgeted costs or the forecasted revenue		7	2	5
	PC12. analyse the actual cost w.r.t physical output to draw inferences		7	2	5
	PC13. identify reasons in discussion with department and take remedial and corrective actions where-ever required		7	2	5
	PC14. work towards rationalizing the cost of the activity wise operations to achieve higher financial goals		7	2	5
			100	30	70
	PC1. refrain from indulging in corrupt practices		5	2	3
LSC/N9904	PC2. avoid using company's funds, property or resources for undertaking personal activities		5	2	3
Maintain integrity and ethics in	PC3. protect customer's information and ensure it is not misused	100	5	2	3
logistics operations	PC4. protect data and information related to business or commercial decisions		5	2	3
	PC5. avoid acceptance of cash or kind from vendors for support or contract negotiations		5	2	3





	PC6. demonstrate and practice ethics		F	2	2
	in day-to-day processes and dealings with customers and colleagues		5	2	3
	PC7. avoid nepotism		5	2	3
	*		3		3
	PC8. consult supervisor or senior management when in situations that may require differentiating between ethical and unethical		6	2	4
	PC9. report promptly all violations of code of ethics		5	2	3
	PC10. dress up and conduct in a professional manner		5	2	3
	PC11. communicate with clients and stakeholders in a soft and polite manner		5	2	3
	PC12. follow etiquettes in accordance to the place		5	2	3
	PC13. check for regulatory documentation and compliances for the shop floor as per information from the supervisor		6	2	4
	PC14. perform activities considering the regulatory requirements		5	2	3
	PC15. use PPEs in accordance to regulatory requirements		6	3	3
	PC16. identify the different types of dangerous goods and handling methodologies		6	3	3
	PC17. follow the SOP for handling of different types of dangerous goods		6	2	4
	PC18. consult supervisor or senior management when in situations that may require differentiating between ethical and unethical		5	2	3
	PC19. promptly report all regulatory violations		5	2	3
			100	40	60
150/84402	PC1. wear a life jacket and immersion suit		3	1	2
LSC/N4102 Follow and monitor	PC2. safely jump from a height into the water		3	1	2
health,	PC3. swim while wearing lifejacket		3	1	2
safety and	PC4. right an inverted life raft while	100	3	1	2
security	wearing life jacket PC5. board a life raft or survival				
procedures on vessel	vessel from the vessel or the water while wearing life jacket		3	1	2
	PC6. keep afloat without life jacket		3	1	2





PC7. operate survival craft, life raft and its equipment and communication 3 1 devices PC8. assess the casualty and	2
devices	2
PC8. assess the casualty and	
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immediate medical needs and threat to 3 1	2
own safety	
PC9. position casualty and apply 4 2	2
resuscitation techniques	
PC10. apply measures to control	
bleeding, cover and secure burn injuries 3 1	2
using bandages and emergency medical	2
kit	
PC11. apply measures for basic shock	
management 3 1	2
PC12 assist in rescue and transport	
of the casualty	2
PC13. take due precautions like –	
segregate and store, ensure proximity to	
firefighting equipment, etc. while storing 3 1	2
inflammable materials on-board the	2
vessel	
PC14. regularly monitor the	2
inflammable material and cargo for fire 4 2	2
hazards	
PC15. organise and maintain the	
firefighting equipment to make it easily 4 2	2
accessible and operable during	_
emergencies	
PC16. check fire and smoke alarms 3 1	2
for functionality	
PC17. keep the emergency response 4 2	2
routes and escape routes clear	
PC18. use different protective	
equipment and high pressure breathing 3 1	2
equipment	
PC19. use different type of	
firefighting equipment to extinguish a fire, 3 1	2
when required	
PC20. participate in fire and	
emergency drills	2
PC21. inform and take appropriate	
	2
	۷.
emergency	
PC22. recognize the emergency	4
signal and respond as per the emergency 3 2	1
plan	
PC23. follow the designated escape 3 1	2
routes	_





	100	40	60
PC31. check security equipment and system for functionality and maintenance	4	2	2
PC30. check that all cargo containers, holds and hatches are secured	3	1	2
PC29. undertake regular vessel inspection with respect to vessel and cargo security	4	2	2
PC28. identify security risks and threats, communicate and initiate action as per vessel security plan	4	2	2
PC27. follow vessel security plan	3	2	1
PC26. maintain effective communications in person and while using vessel communication devices and systems	З	1	2
PC25. follow precautions while entering closed areas and hazardous areas on-board the vessel	3	1	2
PC24. follow safe and environmental friendly working practices	3	1	2

	Electives						
Elective 1 - Near coastal vessel operations							
Total marks 10	00			Marks a	llocation		
Assessment outcome	Assessment criteria	Total marks	Out of	Theory	Skills Practical		
PC1. use buoyage system and landmarks to identify navigational routes PC2. calculate distances and vessel positions in mercator chart PC3. use celestial spheres, poles and medians to identify position and direction		7	2	5			
			7	2	5		
			7	2	5		
LSC/N4109 Manage near coastal	PC4. navigate the vessel using radars, mercator maps, buoys, landmarks, compass and celestial bodies as reference	100	7	2	5		
vessel(NCV) operations	PC5. use GPS and Electronics Charts Display and Information System (ECDIS) for navigation		7	2	5		
	PC6. coordinate and make course corrections as required based on navigational inputs		7	2	5		
	PC7. use echo sounders for speed measurement and control		5	2	3		
	PC8. read barometers, thermometers,		5	2	3		





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Total marks 10	Total marks 100		Marks allocation		
Assessment outcome	Assessment criteria	Total marks	Out of	Theory	Skills Practical
LSC/N4106	PC1. check the engine and power systems of tug boat for fitness with respect to operations and regulatory compliance		6	2	4
Perform Tug vessel operations	PC2. check that the crew is certified for tug operations and have the requisite PPEs	100 4	1	3	
	PC3. check that the towing gear and equipment - bollard, fairleads, sheaves, wires and ropes, etc. is in good condition and functional		6	2	4





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PC4. check that the towing equipment and vessel is suitable for		6	2	4
towing the vessel			_	·
PC5. prepare tow plan identifying the				
route to be taken and planned passage				
including safe time of operation during				
		6	2	4
day and night factoring in obstacles,		6	2	4
traffic, weather conditions, adjacent river				
and coastal berths, tight bends, tug				
connection to be used, etc.				
PC6. check for presence of sufficient		4	2	2
fuel, water and spares on board				
PC7. check for navigational		4	2	2
information and warnings				
PC8. identify the Bollard Pull (BP), the				
width and size of vessel to calculate the		4	2	2
displacement and the speed for tug		•	2	2
operations				
PC9. identify the pivot point for		4		
towing based on currents, weather, etc.			1	3
for safe and stable towing of the vessel				
PC10. estimate the position of tug			1	
vessel with respect to the towed vessel		4		3
factoring in the no. of tugs, pivot point,		4	1	3
speed of towing, etc.				
PC11. estimate the number of tows				
required and the towing position based		4	1	3
on the number of vessel and barges to be		4	1	3
towed together				
PC12. check that all emergency				
equipment and emergency plan is in		4	1	3
place				
PC13. check that all watertight			1	2
hatches and doors are closed		4	1	3
PC14. provide instructions to crew		4	1	3
as per the towing plan		4	1	3
PC15. check for stability of both				
vessels prior to commencement of		4	1	3
operation				
PC16. move the tug vessel to the aft				
or forward point of the vessel to be		1	1	3
towed factoring in the speed and suction		4 1	1	3
for securing the tugs				
PC17. check with crew if the tug is		4	1	3
 connected and secured		4	1	3
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	100	30	70
PC23. dis-engage the tow from the vessel	4	1	3
PC22. navigate the towed vessel to the destination and slowly brake factoring the vessel inertia to prevent capsizing or girting	4	1	3
PC21. prepare for and address emergency towing scenarios as per the emergency towing SOP in case of loss of tow wire	4	1	3
PC20. regularly check during operations if the towing arrangement and watertight integrity of the tow are satisfactory	4	1	3
PC19. make adjustments for obstacles, wind speed and currents, traffic factoring the girting, vessel speed, etc.	4	1	3
PC18. carefully start the tug vessel and apply power to displace water for moving the vessel to be towed, taking precautions against the water currents, girting, top-sizing, capsizing, etc.	4	1	3

Elective 3 - Passenger vehicle operations

Total marks 10	00			Marks a	llocation
Assessment outcome	Assessment criteria	Total marks	Out of	Theory	Skills Practical
	PC1. identify and stock catering staff based on estimated number of guests		7	2	5
	PC2. tie up with onshore units for supply of prepared and raw food and other related items		3	1	2
	PC3. check and train the catering staff for hospitality services		7 7 100	2	5
LSC/N3902 Manage passenger vehicle operations	PC4. inspect and ensure that kitchen is neat and clean and free from insects and rodents	100		2	5
	PC5. check that all food items are properly secured and stored in a hygienic manner		3	1	2
	PC6. check that necessary fire prevention systems and emergency controls and precautions are taken		7	2	5
	PC7. check if additional customized services can be provided to enhance experience		3	1	2





		100	30	70
discharged from the vessel				
and cargo are securely stowed and	5	5	2	3
PC18. check that passenger vehicles				
always				
life jackets and raft boats are present		7	2	5
PC17. check that adequate number of				
protection along the vessel		7	2	5
PC16. check for lifeguards and fall		-	_	_
precautions accordingly				
ongoing in nearby vessels and take		3	1	2
hazardous and dangerous operations		_		
PC15. maintain vigil with regards to				
onboarding and going off the vessel				
points with respect to passengers		7	2	5
jetties, boarding and dis-embarking				
PC14. maintain vigil during stops at	-			
baggage prior to boarding		7	2)
thorough check of documents and				5
passengers on their experience PC13. instruct and train the crew for	<u> </u>			
		7	2	5
complaints and daily performance PC12. collect feedback from				
housekeeping and cleaning services for		7	2	5
PC11. check the records of		7	า	_
games, etc.				
public seating, gym, entertainment room,				
maintenance of various facilities like		7	2	5
PC10. create tie-ups for repair and				
available in the vessel				
requirement and check on facilities		3	1	2
PC9. plan for housekeeping		_		_
facilities, etc.				
areas with ambient lighting, music,		3	1	2
PC8. develop restaurant and sitting				

	Options						
	Option 1 - Ship and yard planning						
Total marks 100 Marks allocation					location		
Assessment outcome	Assessment criteria	Total marks	Out of	Theory	Skills Practical		
LSC/N3511 Perform ship and yard	PC1. obtain information regarding the vessel details - docking schedule and berth, bays and containers to be	100	7	2	5		





	Qualification pack for Vessel Op	TETULOT GIUUE	: 3		<u> </u>
planning	unloaded and loaded				
	PC2. obtain information regarding				
	movement of containers / cargo from		7 2	2	5
	port terminals to CFS/ ICD or client				
	PC3. check yard's capacity utilization		-	2	_
	and open bays and locations		7	2	5
	PC4. assess the quantity of cargo to be				
	moved and plan storage space for cargo		7	2	5
			3	1	2
	movement	_			
	PC6. communicate the task at hand to				
	cargo equipment handlers, manual cargo		3	1	2
	handlers and lifting and vessel				
	supervisors	_			
	PC7. discuss the plan for cargo		_		_
	movement with the operators to finalise		7	2	5
	the container/ cargo movement plan				
	PC8. review that all equipment and		_	_	_
	workforce is ready for operations at the		3	1	2
	time of vessel docking / transport arrival	_			
	PC9. review that the necessary		7	2	5
	precautions and PPEs have been taken		,	2	3
	PC10. deploy resources for loading/		_		2
	unloading as per cargo stowage plan		3	1	2
	PC11. coordinate with cargo surveyor for		7	2	5
	safe and secured loading/ unloading	_			
	PC12. conduct periodic inspections of the		7	2	5
	yard				
	PC13. check for cleanliness, adequate		_		_
	use of PPEs, regulations and norms for		7	2	5
	workforce are clearly followed				
	PC14. check that cargo bays are clearly				
	marked and segregated, containers and		7	2	5
	cargo are stored as per prescribed norms				
	PC15. check that equipment are parked		7	2	5
	are right positions	<u></u>		<u>-</u>	
	PC16. check that all necessary				
	precautions for storage of hazardous		7	2	5
	cargo is in place including emergency		,	_	
	services				
	PC17. prepare inspection report				
	highlighting any anomaly or changes, as		4	2	2
	required				
			100	30	70
L	1	I			





Annexure: Trainer qualification and equipment requirement

Trainer qualification -

- Diploma/ Class XII with minimum 10 years of experience in inland or coastal vessel operations with minimum 3 years of experience as master
- Is and subject matter expert (SME) in of vessel deck operations including navigation, planning and managing operations, deck maintenance, cargo management, housekeeping, compliance to regulatory norms, etc.
- Has good knowledge of vessel engine room operations including equipment operation, troubleshooting, maintenance, repair and overhauling etc.
- The trainer should have the ability to read write and communicate in vernacular language, Hindi and English

Training Equipment requirement -

MIS, navigation aids, SOP, Vessel, Vessel and engine room equipment, checklist, , first aid kit, firefighting equipment, life jacket, safety jacket, raft, NCV, navigation charts and aids, simulator, worksheets, stationery, computer, projector etc. Tug vessel and its equipment, navigation aids, simulatorPassenger vessel, MIS, budgeting and planning documents, supervision checklists, various SOPs, RFID scanner, bar code scanner, markers, PPEs, ERP, computer, display board, printer, MHEs, etc